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WASTE MANAGEMENT

**SOLID WASTE MANAGEMENT PLAN
FOR
POTTER COUNTY**

Prepared by:
Potter County Solid Waste Authority
Board Members and David Miller, Mgr.
Daniel Glassmire, Solicitor
March 2022

Table of Contents

<u>Introduction</u>	3
<u>CHAPTER 1 - Public participation (§ 272.222)</u>	Error! Bookmark not defined.
<u>CHAPTER 2 - Description of waste. (§ 272.223)</u>	10
<u>CHAPTER 3 - Description of facilities (§ 272.224)</u>	13
<u>CHAPTER 4 - Estimated future capacity (§ 272.225)</u>	19
<u>CHAPTER 5 - Description of recyclable materials (§ 272.226)</u>	20
<u>CHAPTER 6 - Selection and justification of municipal waste management program (§ 272.227)</u>	22
<u>CHAPTER 7 - Location (§ 272.228)</u>	22
<u>CHAPTER 8 - Implementing entity identification (§ 272.229)</u>	24
<u>CHAPTER 9 - Public function (§ 272.230)</u>	26
<u>CHAPTER 10 - Implementing documents (§ 272.231)</u>	26
<u>CHAPTER 11 - Orderly extension (§ 272.232)</u>	27
<u>CHAPTER 12 - Public notice of plan availability (§ 272.241)</u>	27
<u>CHAPTER 13 - Adoption and ratification of the plan (§ 272.242)</u>	27

APPENDIX 1 - Public Participation

Minutes, signup sheet, notices, letters and proof of publication for
11/30/2021 public meeting

APPENDIX 2 - Portions of Potter County Comprehensive Plan

APPENDIX 3 - Implementing Documents

10 Year Contract, 1991 Potter County Flow Control Ordinance, Potter
County Solid Waste Authority Rules and Regulations

APPENDIX 4 - Proof of publication for ten year "Request For Proposal"

Proof of Publication as advertised nationally in the "Waste News"
magazine on March 2, 2020 and in Potter Leader Enterprise appearing
on February 13, 2020, February 20, 2020 and February 27, 2020

APPENDIX 5 -- Potter County Commissioners Adoption

Potter County Solid Waste Authority Adoption

Potter County Solid Waste Authority Distribution letter for municipal review
and comment

Municipal comment

MUNICIPAL WASTE MANAGEMENT PLAN REVISION FOR POTTER COUNTY PENNSYLVANIA

Introduction

Potter County has developed this Municipal Waste Management Plan Revision to comply with the Pennsylvania State Department of Environmental Protection (DEP) regulations and to assure that county residents may continue to have safe and affordable waste disposal and recycling opportunities. This document addresses requirements of the Municipal Waste Planning, Recycling and Waste Reduction Act of 1988 (Act 101) and the regulations regarding plan content as set forth in 25 Pa. Code § 272.201 et seq.

This plan addresses the needs of the County's waste disposal system through a combination of methods and is built on a foundation of municipal, county and regional cooperation. This plan recommends using an integrated waste management system to solve municipal solid waste generation and management problems at the municipal and county levels. This plan carefully considers all constitutional issues and is designed to treat all entities equally. This is a non-substantial plan revision.

The major components of this integrated plan include:

- * Potter County Transfer Station *
- * Potter County Recycling Center *
- * Hyland Landfill *
- * McKean County Landfill *

The material provided in this document is a revision of the Solid Waste Management Plan for Potter County submitted to the Department of Environmental Protection in September 2012 and approved October 2012. This revision will be the basis for Solid Waste Management for Potter County beginning in October 2022 through and including October 2032. It has been developed to best provide for the protection of the general health and welfare of the citizens of Potter County. This non-substantial revision is to be added to the original Solid Waste Management Plan, for it is an update to that existing document.

LOCATION OF STUDY AREA

Potter County is a class eight county situated in the northern tier of Pennsylvania near the central portion of the state. Potter County contains 1,092 square miles with a total 2020 census of 16,396 (a decline of 6.1% from the 2010 census). This computes to an average population density of 15.00 persons per square mile. Contiguous Pennsylvania counties include McKean to the west; Tioga to the east; and Clinton, Lycoming and Cameron on the southern border. Potter County borders Allegany and Steuben Counties, New York on its northern border. There are thirty (30) municipal subdivisions in Potter County including six (6) boroughs and twenty-four (24) second class townships. All townships in the study area have three elected supervisors and the boroughs are governed by elected borough councils of varying size.

Potter County is 35% state forest or game commission lands. There are over 90,000 acres of farmland countywide with the average farm size of 300 acres. Farming, logging, natural gas and tourism are the basic industries of Potter County.

POTTER COUNTY MUNICIPALITIES

Austin Borough	Rhonda Crosby Secretary	PO Box 297 Austin, PA 16720
Coudersport Borough	Beverly Morris Secretary	201 S West St Coudersport, PA 16915
Galeton Borough	Andrea Caracciolo Secretary	24 West Main St Galeton, PA 16922
Oswayo Borough	Deanna Johnston Secretary	22 Depot St Oswayo, PA 16915
Shinglehouse Borough	Chelsie Duell Secretary	103 N Pleasant St Shinglehouse, PA 16748
Ulysses Borough	Kirsten Williams Secretary	518 Main St Ulysses, PA 16948
Abbott Township	Joseph Sutton Chairman	1431 Germania Rd Galeton, PA 16922
Allegheny Township	Jessica Coffed Secretary	1560 SR 49 East Coudersport, PA 16915
Bingham Township	Cheryl Young Secretary	843 Bingham Center Rd Genesee, PA 16923
Clara Township	Darlene Donohue Secretary	566 Clara Rd Shinglehouse, PA 16748
Eulalia Township	Mary Jo Stuckey Secretary	PO Box 228 Coudersport, PA 16915
Genesee Township	Vickie Smith Secretary	PO Box 1 Genesee, PA 16923

Harrison Township	Susan Riley Secretary	205 E Main St Harrison Valley, PA 16927
Hebron Township	Karin Karr Secretary	786 Baker Creek Rd Coudersport, PA 16915
Hector Township	Bonnie French Secretary	2758 Phoenix Run Rd Sabinsville, PA 16943
Homer Township	Mary Freeman Secretary	348 Southwoods Rd Coudersport, PA 16915
Keating Township	Sherry Clark Secretary	2964 SR 607 Austin, PA 16720
Oswayo Township	Francine Perkins Secretary	2244 Eleven Mile Rd Shinglehouse, PA 16748
Pike Township	Katie Bodendorf Secretary	PO Box 181 Galeton, PA 16922
Pleasant Valley Township	Danielle Yentzer Secretary	1956 Sartwell Creek Rd Port Allegany, PA 16743
Portage Township	Amber Glover Secretary	57 Portage Rd Austin, PA 16720
Roulette Township	Nita Spencer Secretary	PO Box 253 Roulette, PA 16746
Sharon Township	Angel James Secretary	93 Eleven Mile Rd Shinglehouse, PA 16748
Stewardson Township	Martha H. Busshaus Secretary	PO Box 294 Cross Fork, PA 17729
Summit Township	Carol Putt-Ayers Secretary	811 Big Moores Run Rd Coudersport, PA 16915
Sweden Township	Debbie Dehn Secretary	185 S Dry Run Rd Coudersport, PA 16915
Sylvania Township	Peg Rotello Secretary	PO Box 66 Austin, PA 16720

Ulysses Township

Emily Risser
Secretary

2556 SR 49 West
Ulysses, PA 16948

West Branch Township

Katie Bodendorf
Secretary

533 Germania Rd
Galeton, PA 16922

Wharton Township

Daleen Sinnamond
Secretary

3262 Wharton Rd
Austin, PA 16720

CHAPTER 1 - Public participation (§ 272.222)

This plan, like its predecessor plan, has been developed in an open and public manner. There have been meetings held by the advisory committee which have been open to the public and public comment has been sought and received by various members of the committee. Attached hereto as Appendix 1 are copies of public notices for these meetings. A Potter County Comprehensive Plan is also being developed which has received additional public input and a partial copy is attached as Appendix 2. It is noted that Objective 1.23 of this plan states that "The Potter County Solid Waste Transfer and Recycling Facility should continue to be utilized and should update the Potter County Solid Waste Management Plan in 2020." Broad based support for the continued use and operation of the transfer station is consistently expressed.

In terms of public support, at a public meeting, which was duly advertised, a public citizen voiced strong support for the Authority's recycling efforts but there is always a concern with balancing the true benefits with the actual costs of recycling. This comment is consistent with informal comments which have been made to the Authority by township representatives and other individuals who utilize the recycling services which are offered by the Authority. With constantly changing markets and prices for recyclables, this is a program which clearly provides a public benefit but which needs to be constantly monitored to make sure that the cost is justified. In general, residents appreciate how convenient the transfer station is and some customers have commented how little it costs to actually bring waste to the transfer station.

POTTER COUNTY SOLID WASTE AUTHORITY
ADVISORY COMMITTEE

NAME	CATEGORY REPRESENTED
Nancy Grupp Gunzburger Building One North Main Street Coudersport, PA 16915	County Commissioner
George Hults 607 N Main St Coudersport, PA 16915	Coudersport Borough
Steve Pifer 141 Germania St Galeton, PA 1692	Galeton Borough
Doug Morley 167 Morley Rd Genesee, PA 16923	Ulysses Township
David Smoker 122 Morley Rd Genesee, PA 16923	Contractor
David Saulter 1461 SR 49 N Coudersport, PA 16915	Private "Recycler" Insulation
Calvin Horning 2228 SR 49 West Ulysses, PA 16948	Commercial/Industrial
Seth Burrous 1078 Notch Rd Galeton, PA 16922	Private Hauler
David Miller 105 Woodsedge Lane Coudersport, PA 16915	Recycling Coordinator

The above listing of members of the Potter County Solid Waste Authority Advisory Committee does not include a citizen's organization representative as required by 25 Pa. Code Section 272.202. The reason no such organization is represented is that Potter County is an extremely rural county which does not currently have any active citizen's group which has any interest in

solid waste issues. The Potter County Solid Waste Authority is not aware of any active citizen's organization member willing to serve on the Advisory Committee and thus no such member has been included on the advisory committee.

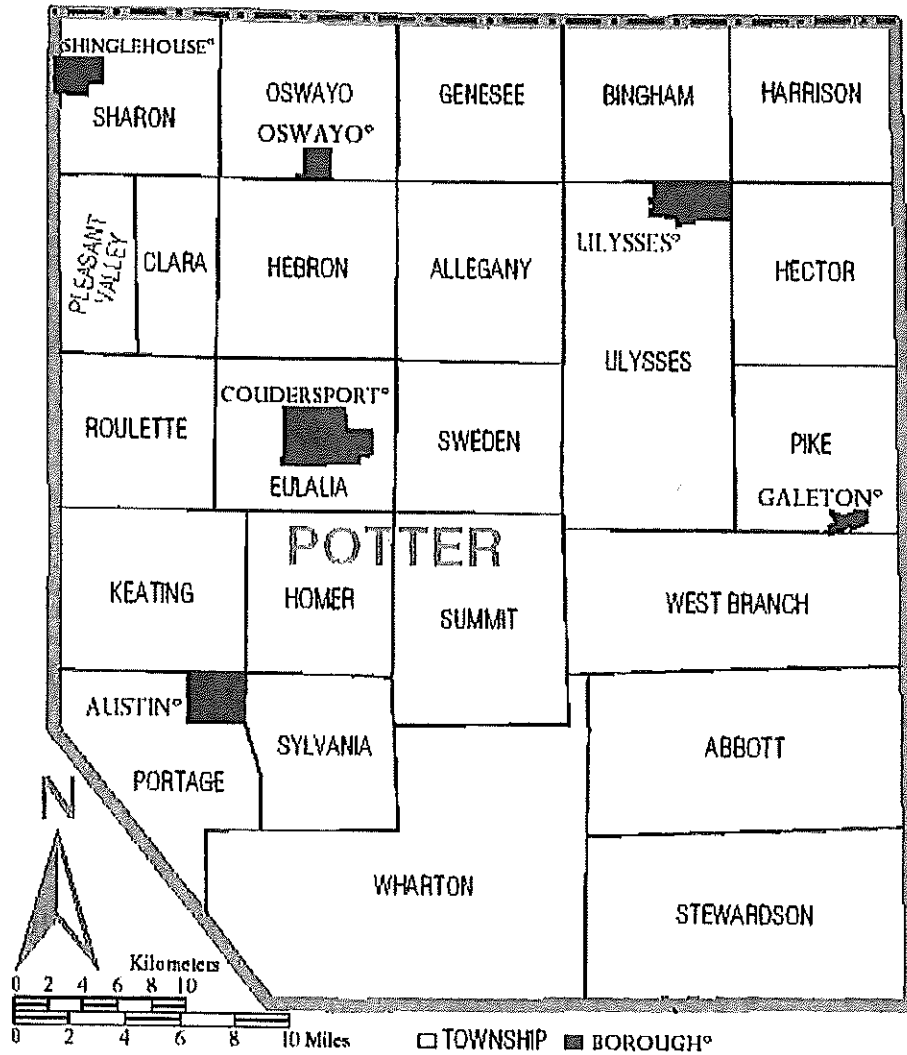
CHAPTER 2 - Description of waste. (§ 272.223)

In this section, a description of origin and content of Potter County's municipal waste is provided. Future capacity by weight is estimated as described by chart in Chapter 4.

A. Origin and Quantity of Waste;

Potter County is one of the most sparsely populated counties in Pennsylvania. The population density of some townships is among the lowest in the state. Waste generated in Potter County is overwhelmingly residential/municipal in nature. The following list denotes the origin of the residential municipal waste by population statistics based on the most recent census.

Municipalities	2020 Census Pop.
Austin Borough	482
Coudersport Borough	2381
Galeton Borough	990
Oswayo Borough	134
Shinglehouse Borough	1103
Ulysses Borough	599
Abbott Township	228
Allegany Township	397
Bingham Township	619
Clara Township	177
Eulalia Township	909
Genesee Township	726
Harrison Township	1022
Hebron Township	591
Hector Township	343
Homer Township	438
Keating Township	286
Oswayo Township	224
Pike Township	325
Pleasant Valley Township	78
Portage Township	165
Roulette Township	1099
Sharon Township	784
Stewardson Township	62
Summit Township	131
Sweden Township	867
Sylvania Township	78
Ulysses Township	643
West Branch Township	401
Wharton Township	117



Of these municipalities, the following generate and dispose of septic waste: Austin Borough, Coudersport Borough, Galeton Borough, Shinglehouse Borough, Ulysses Borough (reed field - 0 waste), Roulette Township, Harrison Township.

Potter County is also home to UPMC Cole which generates medical and municipal waste streams disposed as prescribed by the Department. The county also has several active dental practices and a number of physicians. The physicians in Potter County are all affiliated with UPMC Cole all infectious and chemotherapeutic waste from the doctors' offices is delivered to UPMC Cole.

ACCEPTABLE WASTE AT THE POTTER COUNTY TRANSFER STATION

- A. Municipal Waste
 - 1. Household
 - 2. Commercial
 - 3. Institutional
- B. Construction/Demolition Waste
 - 1. Household
 - 2. Commercial
 - 3. Institutional

The above are general categories of waste accepted at the Potter County Solid Waste Authority Transfer Station. All other waste will be decided on an individual basis under the Form U procedure in conjunction with the Department of Environmental Protection.

CHAPTER 3 - Description of facilities (§ 272.224)

DESCRIPTION POTTER COUNTY TRANSFER STATION

The Potter County Solid Waste Authority owns and operates the Potter County Transfer Station and Recycling Center in Gold, PA. This facility's address is 2504 SR 49 West, Ulysses, PA 16948. Under the provisions of the Pennsylvania Solid Waste Management Act of July 7, 1980, a permit for solid waste disposal and/or processing at Ulysses Township was granted to the Potter County Solid Waste Authority. This permit was issued by the Department of Environmental Protection and is regulated by the Department. Permit #101546 was issued for the facility located, Latitude-41-51-28, Longitude-77-50-05, Ulysses Quadrangle 7.5 minute series (topographical) Pennsylvania-New York from the United States Department of Interior Geological Survey.

It is noted that Potter County does not presently have a permitted landfill facility and does not presently contemplate obtaining one within the next ten (10) years. Accordingly, the following sections will describe the landfill site in Allegany County, New York and McKean County, Pennsylvania which are the landfill locations where all of Potter County Solid Waste is currently disposed (except for certain categories of waste as described later in this Chapter).

1. Hyland Ash Landfill located in Allegany County, New York

Under the Environment Conservation law for the state of New York the Hyland Facility Associates, PO Box 68, Belmont, NY 14813 were issued permit # 9-0232-00003/00002 for the Hyland Ash Landfill. The Hyland Landfill is located on Herdman Road, Angelica, NY. It is a 289-acre site south of the village of Angelica and west of Peacock Hill Road. It is identified by NYTN coordinates E252.0 N4685.8. The Hyland Facility is a double composite liner with a leachate and gas detection/collection system. The McKean County Landfill is located on Ness Lane, Kane, PA. It is identified by GIS coordinates Lat 41° 38' 55" Long 78° 38' 16", double lined facility approved for 32 million cubic yards with leachate and gas collection systems. Life expectancy to 2075.

The following lists are what is accepted and not accepted by the Hyland Landfill:

Accepted

- Combined household, commercial and institutional waste.
- Construction and Demolition debris.
- Municipal Waste.
- Leaf and Yard waste.
- Christmas trees.
- Putrescible and nonputrescible waste materials.
- Non-hazardous industrial waste. (All non-hazardous industrial waste can only be received upon written acceptance from the Department of Environmental Conservation).

Not Accepted

Any waste with less than 20% solids.
Liquid waste.
Radioactive wastes.
Ash containing free liquids.
Hazardous waste.
Domestic sewage.

2. Selection Process

The "Request For Proposal" was advertised nationally in the "Waste News" magazine, a Crain Publication with worldwide distribution. The RFP advertisement appeared March 2, 2020. Additionally, the RFP was advertised locally in the Potter Leader Enterprise appearing on February 13, 2020, February 20, 2020 and February 27, 2020. The RFP requested bids for a ten year long-term municipal solid waste disposal contract(s) for: municipal solid waste disposal services; or municipal solid waste transportation services; or both. Bid packets were purchased by: Casella Waste Management and Advance Disposal. After careful review, by both the Potter County Solid Waste Authority and our solicitor, the bid was awarded. Casella Waste Systems Inc. was successful in securing the contract through the open competitive bid process. The Hyland Facility is part of the Casella Waste Systems, Inc. with offices located at 25 Green Hills Lane, Rutland, VT. Casella Waste Systems, Inc. was selected through a nationally advertised open competitive bid process by the Potter County Solid Waste Authority.

Each bidder could bid for disposal, transportation or both as they chose. The purpose of this contract is to provide waste disposal capacity for the citizens of Potter County for a period of 10 years. Each bid was considered very carefully with regard to each part of the bid submitted for each service to be provided and the cost of each service along with all the criteria set forth in the bid documents.

The awarding of this contract by the Potter County Solid Waste Authority assists the Potter County Commissioners in providing for the protection of the general health and welfare of the citizens of Potter County with regard to municipal waste disposal. The Potter County Solid Waste Authority, having been designated by the Potter County Commissioners to fulfill the county's obligations to provide orderly and proper waste disposal for the residents of Potter County, has provided the Transfer Station and Recycling Center in Gold, PA to accomplish this task. This contract also provides for the obligations of Potter County under Act 101. All actions, by both the Potter County Solid Waste Authority and the Potter County Commissioners, are taken to protect both the citizens and the environment of Potter County with regard to waste management.

3. Designated Sites for Initial Disposal or Processing

A. Designated in State Facility

Potter County has enacted a flow control ordinance which requires all waste generated within the geographic limits of Potter County, Pennsylvania to be delivered to the Potter County Solid Waste Authority Transfer Station or to such other site as may be designated by the Potter County Solid Waste Authority or by the Pennsylvania Department of Environment Protection. Thus, the flow of all municipal waste is initially directed to the Potter County Transfer Station and Recycling Center in Gold, PA which is owned and operated by the Potter County Solid Waste Authority. This facility's address is 2504 SR 49 West, Ulysses, PA 16948. Under the provisions of the Pennsylvania Solid Waste Management Act of July 7, 1980, a permit for solid waste disposal and/or processing at Ulysses Township was granted to the Potter County Solid Waste Authority. This permit was issued by the Department of Environmental Protection and is regulated by the Department. Permit #101546 was issued for the facility located, Latitude-41-51-28, Longitude-77-50-05, Ulysses Quadrangle 7.5 minute series (topographical) Pennsylvania-New York from the United States Department of Interior Geological Survey. Further, the Potter County Solid Waste Authority issues registrations to haulers on a yearly basis to provide for an assurance of proper waste disposal with regard to local, state and federal regulations. No fee will be charged by the Potter County Solid Waste Authority but each registered hauler shall be required to have a sticker on each vehicle used for transport of Potter County waste.

B. No Designated Out of State Facilities

It is the goal of this plan to be in full compliance with the Interstate Commerce Clause of the United States Constitution. The Potter County Transfer Station is publicly owned by the Potter County Solid Waste Authority. There is no other site or location located in Potter County at which residents can lawfully and properly dispose of municipal waste, the continuing use of the Potter County flow control ordinance to direct all municipal waste to the Potter County Transfer Station is critical and is absolutely essential for public health and safety.

Under the rationale of United Haulers Association, Inc. v. Oneida Herkimer Solid Waste Authority, 127 S.Ct. 1786 (2007), Potter County continues to select and utilize the Potter County Transfer Station as the only designated site in the county plan. The Potter County flow control ordinance benefits the public transfer station while treating all private companies exactly the same. Such selection of a single public facility benefits the public in three important ways, namely:(1) ensures funding for maintenance of the Thompson Hollow Landfill; (2) increases recycling which confers significant health and environmental benefits; and (3) reduces illegal dumping by ensuring the survival of at least one in-county facility at which members of the public can lawfully dispose waste.

(1) Maintain Thompson Hollow Landfill:

The revenue flow created and insured by the flow control ordinance provides an enormous public benefit which cannot be guaranteed by any other known means. A portion of the funds generated by the tipping fee are put aside for use in the constant monitoring,

maintenance and repairs at the Thompson Hollow Landfill site located on state forest lands in Potter County. Because of a poor design and an improper geological site location, this site began causing leachate and other environmental contaminants to pollute ground water and a nearby stream. Beginning in 1990, the Potter County Solid Waste Authority was involved in litigation with the Department of Environmental Resources, the predecessor to the Department of Environmental Protection (DEP), in connection with the case Potter County Solid Waste Authority v. DER (EHB Docket No. 90-452MJ). This litigation involved an appeal on the part of the Authority of a closure plan which DER had ordered the Solid Waste Authority to implement for the closure of the Thompson Hollow Landfill. Upon careful consideration of the matter, the Authority ultimately determined that its only objection to such plan was that the Authority did not have sufficient funds to implement the plan rather than any particular defect in the closure plan itself. On the basis of these determinations, the Potter County Solid Waste Authority withdrew its appeal and, by Order dated April 16, 1991, the Administrative Law Judge dismissed the appeal.

In a subsequent related proceeding instituted by DER in the Pennsylvania Commonwealth Court, namely, Commonwealth of Pa, DER v. Potter County Solid Waste Authority, No 285 MD 1992, the Potter County Solid Waste Authority agreed to the imposition of an Order dated September 29, 1992, from the Commonwealth Court which required the Potter County Solid Waste Authority to properly close the Thompson Hollow Landfill in accordance with the closure plan approved by the Department of Environmental Resources. This closure plan required the Authority to adhere to strict time deadlines.

To comply with said Commonwealth Court Order, the Potter County Solid Waste Authority awarded a contract for a portion of the Phase I of the closure plan for a cost of approximately \$122,585.29. The Order also required the Potter County Solid Waste Authority to bid out the remainder of Phase I and complete Phase II of the closure plan immediately. The Potter County Solid Waste Authority lacked the funding to bid out Phase II construction at the landfill. The cost of the Phase II construction was estimated by the Authority's Engineers to be approximately \$1,772,200.00.

In 1996, the Authority and the Pennsylvania Department of Environmental Protection finally reached an agreement regarding the closure of the Thompson Hollow Landfill and jointly filed a Petition For Entry of Consent Decree regarding the same. The Consent Decree recognized that the Authority lacks the financial resources to complete the originally ordered closure plan and authorizes the Authority to implement a less expensive Alternative Closure Plan for the Thompson Hollow Landfill. The Consent Decree, which was dated October 21, 1996, has been entered as a Decree by the Commonwealth Court of Pennsylvania. The Authority has continued to be in full compliance with this Consent Decree but it is and will remain essential for the health, safety and welfare of the residents of Potter County (and elsewhere) that sufficient funds are available to continue to meet this critical public need. Since there is no private landowner who is ultimately responsible for the land, the County's use of flow control to allow a funding mechanism for the Authority to maintain this state land is a clear public benefit. Since there is no private owner of this land, the taxpayers and the public (whether at the state or county level) will have to pay the bill.

(2) Increase Recycling:

Funds from the tipping fee have also partially funded Potter County's recycling efforts which are described in greater detail below which is a great benefit to the public and to the environment.

It is recognized by the public and County officials that the tipping fee is higher than some other counties. But for the Authority's obligations at the Thompson Hollow Landfill and assisting with recycling costs, the Authority would be able to reduce its tipping fee and compete with other private and public entities which might wish to haul waste out of state. However, since there is no local final disposal site in Potter County and all municipal waste is transported out of the county, transportation costs will always contribute to a somewhat higher tipping fee.

(3) Reduce Illegal Dumping

There has always been a concern in Potter County since some of the communities are so remote and sparsely populated that, if left solely to private enterprise, there are some areas that simply would never generate enough waste to make it profitable to collect, haul and properly dispose. The continued existence and operation of the Potter County Transfer Station prevents or reduces illegal dumping which would likely be more prevalent if the transfer station were to close. Through the use of flow control, the County can ensure that there will always be at least one location in the County to which private citizens can lawfully bring their waste. Further, without the Potter County Transfer Station being available directly to the public as an option, it is believed that local private haulers would significantly raise their rates for curbside pickup as there would be no alternative in many areas of the County. The Potter County Transfer Station has seen an increase over time in the number of individual customers (as opposed to haulers) who bring their individual waste to the transfer station.

DISPOSAL SITES AVAILABLE FOR OTHER POTTER COUNTY WASTE

- A. Onyx Inc. Greentree Landfill
 - 1. Residual
 - 2. Ash
 - 3. Asbestos
 - 4. Sewage sludge
- B. Environmental Service Corp, Oneida, NY
 - 1. Infectious/Chemotherapeutic
- C. McKean County Landfill, Mt. Jewett, PA
 - 1. Municipal
 - 2. Residual

- 3. Sewage sludge
- D. Seneca Meadows Inc, Waterloo, NY
 - 1. Tires
- E. Ben Weitsman of Hornell, Hornell, NY
 - 1. Scrap metal
- F. Hyland Facility Associates, Angelica, NY
 - 1. Municipal
 - 2. Residual
 - 3. Asbestos
- G. Hakes C&D Landfill, Painted Post, NY
 - 1. Demolition
- H. Fluorescent & Ballast Recycling Company, Annville, PA
 - 1. Fluorescent tubes

The above waste disposal sites may be used for the special handling of waste of Potter County under the direction of the Department of Environmental Protection.

CHAPTER 4 - Estimated future capacity (§ 272.225)

THE CHART BELOW SHOWS OUR CURRENT BEST ESTIMATES
OF SOLID WASTE BY CATEGORY

SOLID WASTE OF POTTER COUNTY BY CATEGORY											
YEAR	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	
WASTE											
RESIDENTIAL	6800	6700	6600	6800	6800	6700	6700	6800	6800	6900	
COMMERCIAL	510	490	500	505	510	520	510	515	520	520	
RESIDUAL	28	28	29	28	30	29	26	20	28	30	
DEMOLITION	1400	1300	1500	1400	1600	1500	1500	1600	1400	1500	
SEWAGE SLUDGE	145	145	148	147	148	150	149	148	150	150	
SEPTIC TANK WASTE*	825000	825000	828000	830000	830000	831000	831000	832000	832000	832000	
INFECTIOUS/CHEMOTHERAPEUTIC	42	42	43	41	42	44	41	43	42	42	
RECYCLABLES											
SINGLE STREAM	525	528	528	528	530	540	540	545	545	545	
CARDBOARD	60	60	60	60	62	62	62	62	63	63	
WHITE GOODS	41	40	40	40	41	42	41	41	42	42	
TOTAL TONS RECYCLED	647	650	650	651	654	665	664	670	672	672	
TONS AVAILABLE TO RECYCLE	5300	5300	5400	5400	5500	5600	5600	5700	5700	5700	
%OF WASTE STREAM RECYCLED	12%	12%	12%	12%	12%	12%	12%	12%	12%	12%	
*GALLONS											
	This chart breaks down the waste stream of Potter County by category and projects those waste streams for the next 10 years.										
	The recycling percentages are the result of the real collection and distribution of recycling for Potter County.										
	All entries for both waste and recycling are reflected in tons.										

These future estimates are based upon a long-term stability in the amounts of waste which have been received by the Potter County Solid Waste Authority over the past several decades, taking in consideration a continual gradual loss in population, aging population, effects of many business closures due to the pandemic, online purchasing, as well as noticeable decline in tourism. Advances in single stream recycling technologies have also been considered.

See also Appendix 3

CHAPTER 5 - Description of recyclable materials (§ 272.226)

Because all of the municipalities of Potter County have low populations, Act 101 does not require Potter County Municipalities to recycle. It is unlikely that population will ever reach the point of mandatory recycling. All recycling in Potter County is voluntary. Without mandatory recycling, it will be extremely difficult to reach the 35% target for Pennsylvania recycling. While efforts will continue to increase the amount of recycling, Potter County has concentrated its efforts on better accountability for recycling already in place. This is being accomplished through program incentives developed by the Potter County Solid Waste Authority and a continuing effort to increase recycling education throughout the county.

Current items that are recycled are as follows:

- Clear Glass
- Brown Glass
- Aluminum Beverage Cans
- Cardboard
- Newspaper and Magazines
- Plastics #1 & #2

With the current increase happening in the recycling markets there is always the possibility that additional recycling material may be added to our current list. Potter County has no intention of adding composting to the recycling program. Some local municipalities have a yard waste collection program of their own.

A. Potter County Recycling Center

The Potter County Solid Waste Authority owns and operates the Recycling Center adjacent to the Potter County Transfer Station in Gold, PA.

The Recycling Center operates Monday thru Friday 8:00 am to 3:00 pm and Saturday 8:00 am to 12:00 Noon.

All recycling material collected throughout the county by the Potter County Solid Waste Authority is processed by the Authority in the Gold, PA facility. Both drop-off and commercial material is brought to the center. Some of this material is processed by the Potter County Solid Waste Authority staff for sale and some is processed to a single stream sorting facility in Geneva, New York, owned by Casella Waste Management of Vermont.

The collection process consists of a series of drop-off boxes across the county for residential use and several commercial sites where drop-off boxes are placed for commercial use. Additionally, a weekly collection route is currently maintained for smaller commercial generators. Collection is made in Coudersport.

The recycling program will continue as long as the Potter County Solid Waste Authority has assets available to support the program. There are no mandated municipalities in Potter County. See also Chapters 2 and 3, above, for further information.

The labor intense program of recycling in Potter County has a cost of \$166.00 per ton. The PCSWA in an effort to curb recycling cost has entered into a single stream recycling program. It is the opinion of the PCSWA that the term "Avoided Cost" for disposal of recycling material is a false factor in recycling cost and only serves to hide the real cost of recycling, therefore, it is not considered.

Currently the PCSWA pays \$15.00 per ton for processing and \$450.00 per pull for recycling and average 12 tons per load for a cost \$52.50 per ton for recycling. Additionally, the processing and collection of material across the county causes a great expense to the PCSWA for fuel, truck and labor.

Revenue from recycling is nearly non-existent from the single stream because the operator of processing plant takes the revenue for lower processing cost.

Potter County
2504 SR 49 West
Ulysses, PA 16948



Solid Waste Authority
Phone: 814-848-9610
Fax: 814-848-9640

March 9, 2022

RECYCLING ROLL-OFF LOCATIONS

THE FOLLOWING IS A LIST OF POTTER COUNTY COMMUNITIES THAT HAVE ROLL-OFF BINS AND THEIR LOCATIONS.

ABBOTT & WEST BRANCH TOWNSHIP.....RTE. 144 AT DUMPSTER SITE, GALETON
AUSTIN RECYCLING CENTER.....AT THE SEWER PLANT
COUDERSPORT AMERICAN LEGION.....RTE 872, COUDERSPORT
COUDERSPORT ELEMENTARY SCHOOL.....LOCUST ST, COUDERSPORT
COUDERSPORT HIGH SCHOOL.....DWIGHT ST, COUDERSPORT
COUDERSPORT RECYCLING CENTER.....LIONS CLUB BUILDING AT THE BORO GARAGE
WINE AND SPIRITS.....PORT ALLEGANY RD, COUDERSPORT
DOWNEYS RESTAURANT.....RTE 49, ULYSSES
GALETON HARDWARE.....WEST ST, GALETON
GALETON RECYCLING CENTER.....AT THE BORO GARAGE
GENESEE TOWNSHIP.....HICKOX RD, GENESEE
KAYTEES RESTAURANT.....PORT ALLEGANY RD, COUDERSPORT
KIGHTLINGER MOTORS.....RTE 6, COUDERSPORT
MCDONALDS.....NORTH MAIN ST, COUDERSPORT
NATION FUEL.....GENESEE
OLE BULL STATE PARK.....STEWARDSON TOWNSHIP
PIKE TOWNSHIP.....RTE 6, GALETON
PLEASANT VALLEY TWP.....AT THE TOWNSHIP BARN
SHEETZ.....RTE 6, COUDERSPORT
STEWARDSON TOWNSHIP.....AT CROSS FORK INN PARKING LOT & AT DUMPSTER SITE
ULYSSES AMERICAN LEGION.....NORTHERN POTTER RD, ULYSSES
ULYSSES TOWNSHIP.....AT THE PCSWA RECYCLING BUILDING IN GOLD
WHARTON TOWNSHIP.....AT THE TOWNSHIP BUILDING

CHAPTER 6 - Selection and justification of municipal waste management program (§ 272.227)

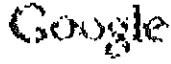
The selection and justification of Potter County's municipal waste management program is relatively straight forward. As set forth above, Potter County has a small total population and includes many areas which are very sparsely populated. Potter County is located in the north central region of Pennsylvania which is very rural in nature. Potter County does not have any currently licensed landfills or other final disposal facilities but rather transports all of its waste from a central collection transfer station to an out of county landfill. A county flow control ordinance assures an adequate tonnage of waste to allow for the successful bidding for a contractor to transport and dispose of Potter County waste at an out of county facility (currently located in New York state). The flow control ordinance also ensures at least one disposal location available to local residents (namely the transfer station) and provides needed funding to maintain the now closed Thompson Hollow Landfill and subsidize a recycling program.

Because of Potter County's large geographic area (which includes substantial State Forest Lands), sparse population and prior problems with the existing closed Thompson Hollow Landfill in Potter County (which is no longer operational), the advisory committee and the public are convinced and satisfied that continuing with the current system of collecting all municipal waste and the Solid Waste Authority's Potter County Transfer Station and bidding to have the waste hauled and properly disposed of outside of Potter County is the best viable solution to Potter County's needs. While Potter County's tipping fee remains higher than other counties, an appropriate balance has been reached with funding from the tipping fees supporting: the cost of hauling and disposing of the waste; the costs of administration and operation of the transfer station; subsidizing the Potter County recycling program which reduces waste and helps the environment; and needed monitoring and periodic repairs to keep the Thompson Hollow Landfill properly maintained to prevent ground water contamination.

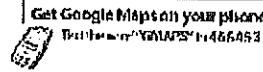
See also Introduction.

CHAPTER 7 - Location (§ 272.228)

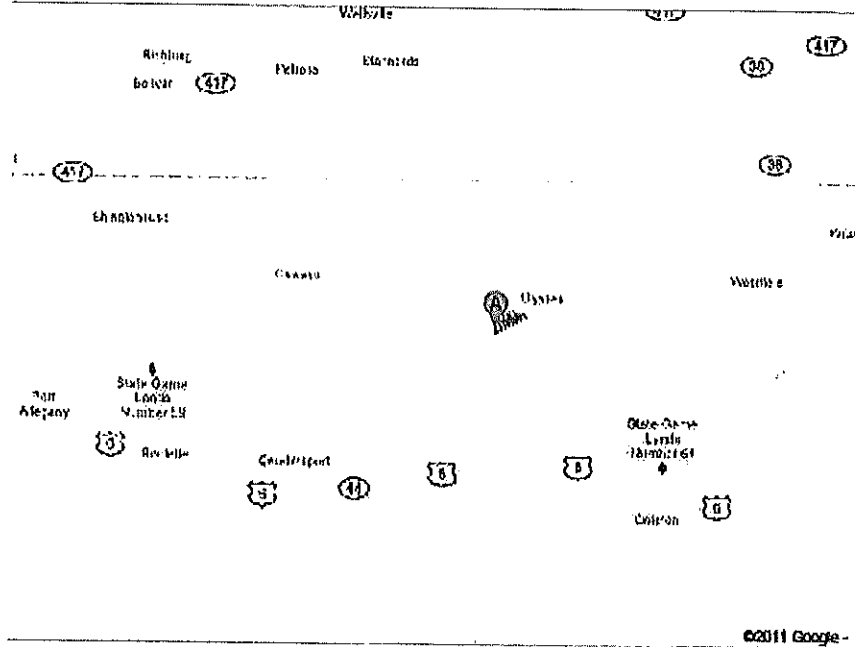
The Potter County Solid Waste Authority owns and operates the Potter County Transfer Station and Recycling Center in Gold, PA. This facility's address is 2504 SR 49 West, Ulysses, PA 16948. The general location of the transfer station is shown on the map below:



Potter County Solid Waste Auth, near Ulysses, Potter, Pennsylvania



A. Potter County Solid Waste Auth
2504 State Route 49 W, Ulysses, PA
(814) 848-9810



CHAPTER 8 - Implementing entity identification (§ 272.229)

The Potter County Commissioners have designated the Potter County Solid Waste Authority as the implementing entity for this ten year plan.

POTTER COUNTY SOLID WASTE AUTHORITY BOARD OF DIRECTORS

Gary Morley, Chairman	44 Morley Drive Coudersport, PA 16915 724-992-2172
Jon Blass, Vice-Chairman	771 Brookland Rd Coudersport, PA 16915 814-558-1596
John Stilson, Sect/Treas	1133 Ben Green Rd Genesee, PA 16923 814-203-3266
Stephen Pifer	141 Germania St Galeton, PA 16922 570-787-3355

POTTER COUNTY SOLID WASTE AUTHORITY OTHER KEY POSITIONS

David L Miller, Recycling Center / Transfer Station Manager	c/o Recycling Center 2504 SR 49 West Ulysses, PA 16948 814-848-9610 (office) 814-435-2940 (home)
Lisa M Guthrie, CPA	2204 S Main St, Ste 4 Mansfield, PA 16933 570-662-3824 (office)
Glassmire Law Offices, Solid Waste Authority Solicitors	5 East Third St Coudersport, PA 16915 814-274-7292 (office)

Potter County Hauler List

Hauler	Waste Hauled	Area Covered	Registered
SDS of Olean 225 Homer St Olean, NY 14760	Mun/Res	Potter County	Yes
LaForge Disposal PO Box 311 3090 Trapping Brook Rd Wellsville, NY 14895	Mun/Res	Potter County	Yes
B&S Disposal 9 Vine St Coudersport, PA 16915	Mun/Res	Potter County	Yes
Foil Disposal 55 Waterous St Gaines, PA 16921	Mun/Res	Potter County	Yes
West Disposal 127 North Mill St PO Box 644 Shinglehouse, PA 16748	Mun/Res	Potter County	Yes
Austin Borough Rhonda Crosby, Secretary PO Box 297 Austin, PA 16720	Mun/Res	Austin Borough	Yes
Genesee Township Vickie Smith, Secretary PO Box 1 Genesee, PA 16923	Mun/Res	Genesee Township	Yes
Keating Township Sherry Clark, Secretary PO Box 385 Austin, PA 16720	Mun/Res	Keating Township	Yes
Portage Township Amber Glover, Secretary Austin, PA 16720	Mun/Res	Portage Township	Yes

Wharton Township Daleen Sinnamond, Secretary 1198 East Fork Rd Austin, PA 16720	Mun/Res	Wharton Township	Yes
Waste Management PO Box 6700 Portland, OR 97228-6700	Mun/Res	Potter County	Yes
Fluorescent & Ballast Recycling Company 154 Clear Spring Road Annville, PA 17003	Universal Waste (fluo tubes)	Potter County	No
Ben Weitsman of Hornell 6334 County Rte 64 East Ave Ext Hornell, NY 14843	Scrap Metal	Potter County	No

All haulers of municipal waste will be required to become registered by the Potter County Solid Waste Authority under current regulations or any future process for hauler monitoring which may be implemented.

See also Chapter 3.

CHAPTER 9 - Public function (§ 272.230)

The Potter County Solid Waste Authority has operated the Potter County Transfer Station since approximately June of 1990. The transfer station is a single public facility to which all waste generated in Potter County is directed by means of a county flow control ordinance. This provides a number of public benefits as outlined above relating to the maintenance of the Thompson Hollow Landfill, increasing recycling and reducing illegal dumping and burning of waste.

See also Chapter 3.

CHAPTER 10 - Implementing documents (§ 272.231)

See Appendix 3.

CHAPTER 11 - Orderly extension (§ 272.232)

The Potter County Transfer Station is referred to in Potter County's comprehensive plan and it is a stated objective of the County to continue to utilize this facility.

See also Appendix 2

CHAPTER 12 - Public notice of plan availability (§ 272.241)

The Potter County Solid Waste Authority's 10 Year Solid Waste Management Plan is available to the public. See Appendix 5

CHAPTER 13 - Adoption and ratification of the plan (§ 272.242)

The Potter County Solid Waste Authority Board of Directors approved the Potter County Solid Waste Authority's 10 Year Solid Waste Management Plan on August 9, 2012. The plan was adopted by the Potter County Commissioners on August 23, 2012. See Appendix 5

SAVINGS CLAUSE

In the event that any clause, sentence, paragraph or provision of this Ten Year Plan is deemed by a court of competent jurisdiction to be illegal or unenforceable all remaining clauses, sentences, paragraphs and provisions of this Plan shall remain in full force and effect.

Potter County
2504 I.R. 49
West
Wysses, PA
16948



Solid Waste
Authority
Phone: 814-848-
9610
Fax: 814-848-
9640

MINUTES
November 30, 2021
Advisory Committee
7:00 p.m. / Recycling Center

Members Present: *David Miller, Recycling Coordinator*
 Steve Pifer
 Nancy Grupp, Commissioner
 David Smoker
 George Hults
Others present: *Dan Glassmire, Solicitor*
 Dee Whitney
 Tom Shaffer

Dave opened the meeting at 7:00 pm.

Dave thanked everyone for coming and getting involved with the Advisory Board. We are required to have a Municipal Waste Management Plan. We are planning on doing what we have been. This will be a non-substantial revision process. The biggest change is the new 10-year contract which started in January. The rest is basically updating the estimates on what we think will be generated projecting the next ten years. We value everyone's issues and input.

Dan stated the folks in Harrisburg look at this as a no-substantial revision. The law says we have to have a plan in place. Part of the plan is the PC Comprehensive Plan. It details that the County has a funding stream that is a reasonable and sensible good thing for proper solid waste disposal but also we have Thompson Hollow Landfill that must be maintained.

Nancy stated the updated 2020 County Plan will be provided so it can be included in our plan.

Tom stated the state wants to make sure municipalities have a place to take waste. The Authority has a landfill, now we hire truckers to haul the waste to a landfill. We made a contract with both landfill space and transportation.

Tom asked if the Authority would be continuing with the recycling as we have in the past. Dave stated yes.

Tom asked if there was much uproar with raising the tipping fee after the new contract. Dave stated practically none.

Dan stated the Authority had an expiration date of 50 years for its existence. We are in the process of reupping the Authority for another 50 years.

Tom asked if there was an increase/decrease cost for testing and maintenance at the landfill. Dave stated it is constant, we have four wells that are tested twice a year.

Tom asked if the volume of was had gone down. Dave stated it is holding.

Dave Smoker asked if part of the plan included infrastructure around the plant. Dave stated we have no plans on changing anything.

Tom asked if it was crazy and out of the question that the Authority owns its own trucking facility now. Dave said yes, especially now with trying to hire truckers, it is almost impossible.

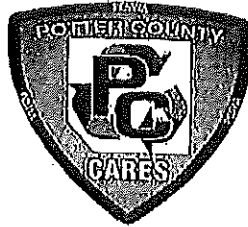
The meeting adjourned at 7:22 p.m.

Respectfully submitted,

A handwritten signature in cursive script, appearing to read "Dee Whitney".

Dee Whitney, Office Manager

Potter County
2504 SR 49 West
Wynnes, PA 16948



Solid Waste Authority
Phone: 814-848-9610
Fax: 814-848-9640

ADVISORY COMMITTEE MEETING
NOVEMBER 30, 2021
7:00 PM / RECYCLING CENTER

1. Dee Whitney
2. ~~Randy Appella~~
3. Steve Pifer
4. Nancy Grupp
5. Lynn Grupp
6. Daniel F. Cassin
7. ~~Donna~~
8. ~~Donna~~
9. Tom Sheffer
- 10.

*Potter County
2504 SR 49
West
Wysse, PA
16948*



*Solid Waste
Authority
Phone: 814-848-
9610
Fax: 814-848-
9640*

*****NOTICE*****

*The Potter County Solid Waste Authority will have a
10 Year Solid Waste Management Plan Advisory Board
meeting on Tuesday, November 30, 2021 at 7:00 p.m. at the
Recycling Center in Gold, PA.*

AFFP
NOTICE WASTE MANAGEMENT ACT

Affidavit of Publication

STATE OF PENNSYLVANIA } SS
COUNTY OF TIOGA }


Pat Patterson, being duly sworn, says:

That he is Publisher of the Potter-Leader-Enterprise, a daily newspaper of general circulation, printed and published in Coudersport, Tioga County, Pennsylvania; that the publication, a copy of which is attached hereto, was published in the said newspaper on the following

November 18, 2021, November 25, 2021

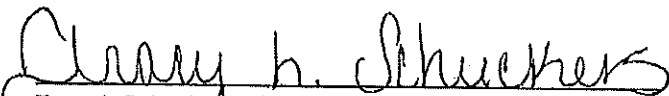
That said newspaper was regularly issued and circulated on those dates.

SIGNED:



Publisher

Subscribed to and sworn to me this 25th day of November 2021.



Tracy L. Schuckers, Notary Public, Clearfield County,
Tioga County, Pennsylvania

My commission expires: April 08, 2025

00003041 00482090

Potter County Solid Waste
2504 Route 49 West
Ulysses, PA 16948

Commonwealth of Pennsylvania - Notary Seal
Tracy L. Schuckers, Notary Public
Clearfield County
My commission expires April 8, 2025
Commission number 1275896
Member, Pennsylvania Association of Notaries

NOTICE

The Solid Waste Management Act requires that every county provide for the orderly extension of the municipal waste management system in a manner consistent with the needs of the whole and in a manner which will not create a risk of pollution to the water, air, and other natural resources. Therefore, the Potter County Solid Waste Authority, in the completion of its duties, shall hold a Solid Waste Advisory Committee meeting, to assist in providing the orderly extension of municipal waste management for Potter County to assure safe and sanitary disposal of municipal waste. This meeting is to be held in the meeting room of the Potter County Solid Waste Authority building on November 30, 2021 at seven pm. This meeting is open to the public.

11/18/21 & 11/25/2021

Legals
NOTICE

The Solid Waste Management Act requires that every county provide for the orderly extension of the municipal waste management system in a manner consistent with the needs of the whole and in a manner which will not create a risk of pollution to the water, air, and other natural resources. Therefore, the Potter County Solid Waste Authority, in the completion of its duties, shall hold a Solid Waste Advisory Committee meeting, to assist in providing the orderly extension of municipal waste management for Potter County to assure safe and sanitary disposal of municipal waste. This meeting is to be held in the meeting room of the Potter County Solid Waste Authority building on November 30, 2021 at seven pm. This meeting is open to the public.

11/18/21 & 11/25/2021

Potter County
2504 SR 49
West
Ulysses, PA
16948



Solid Waste
Authority
Phone: 814-848-
9610
Fax: 814-848-
9640

TO: Tioga Publishing

ATTN: _____ FAX#: 814-274-8120

FROM: Della Taylor DATE: 11-8-21

SUBJECT: Legal Notice

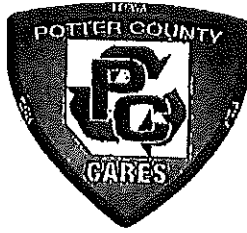
() This cover sheet and 1 page(s) follow.

() Message only as follows:

Please run the attached notice in the legal section of the Leader Enterprise for two consecutive weeks beginning the week of Nov 15, 2021 through and including November 22, 2021. Please provide proof of advertisement.

The Solid Waste Management Act requires that every county provide for the orderly extension of the municipal waste management system in a manner consistent with the needs of the whole are and in a manner which will not create a risk of pollution to the water, air, and other natural resources. Therefore, the Potter County Solid Waste Authority, in the completion of its duties, shall hold a Solid Waste Advisory Committee meeting, to assist in providing the orderly extension of municipal waste management for Potter County to assure safe and sanitary disposal of municipal waste. This meeting is to be held in the meeting room of the Potter County Solid Waste Authority building on November 30, 2021 at seven pm. This meeting is open to the public.

*Potter County
2504 SR 49
West
Wynneso, IA
16948*



*Solid Waste
Authority
Phone: 814-848-
9610
Fax: 814-848-
9640*

November 8, 2021

Dear Advisory Committee Member:

The Solid Waste Management Act requires that every county provide for the orderly extension of the municipal waste management system in a manner consistent with the needs of the whole area and in a manner which will not create a risk of pollution to the water, air, and other natural resources. Therefore, the Potter County Solid Waste Authority, in the completion of its duties, shall hold a Solid Waste Advisory Committee meeting, to assist in providing the orderly extension of municipal waste. This meeting is to be held in the meeting room of the Potter County Solid Waste Authority building on November 30, 2021 at seven pm. This meeting is open to the public.

Respectfully,

A handwritten signature in cursive script that reads "David L. Miller".

*David L Miller
Exec. Dir./PCSWA*

dw



Introduction to the Plan

Northern Pennsylvania Tri-County Comprehensive Plan

The *Northern Pennsylvania Tri-County Comprehensive Plan* serves as the official policy guide for short-term and long-term decision making relative to priority investments in Potter County over the next 10 years. At its core purpose, a county comprehensive plan is intended to answer the question, "what is our game plan moving forward?" Throughout the planning process, comprehensive plans allow public officials, staff, and residents to take a step back and look at the big picture to form a strategic plan for county initiatives and investments.

Unique to this plan, Potter County partnered with Cameron and McKean Counties to facilitate the planning process. This approach has provided a unified strategy for the region supported with county-specific activities. The three plans were developed in 2018 and 2019 with extensive public outreach and engagement. Based on public input, the prominent issues of roads, or "bones," were identified as regional priorities, a 97-vote-differential throughout plan development. The issues are solidified as goals with action items for each county in the individual plans and are not listed in any priority order.

- **Workforce Development**
 - Expansion of recruitment efforts to attract talent to the region from across the state and nation.
- **Economic Base**
 - Business attraction and retention to provide high-quality jobs and living wages for the region's residents
- **Communities**
 - Invest in communities to enhance quality of life for residents, employers, and visitors.
- **Infrastructure/Environment**
 - Deliver durable, cost-effective infrastructure to support a high quality of life for residents, employers, and visitors.
- **Public Health**
 - Ensure access to health care, including mental health and substance abuse services

Overarching these goals is a shared region wide vision to ensure the present, wilderness and natural resources in Cameron, McKean, and Potter Counties are available for the enjoyment and benefit of current and future generations. To further this vision, each of the counties will:

- Continue efforts to make carbon a reliable water supply is available.
- Ensure future land use is concentrated in areas of existing development, to the maximum extent possible, and is compatible with contiguous municipalities and counties.
- Work with local officials and North Central to promote transportation access and improvements to efficiently move people and goods throughout the region.
- Protect natural and historic resources consistent with state and federal statutes and laws.
- Ensure resource extraction activities protect property owners' rights while balancing natural resource protection.

Recognition of Existing County Efforts

The action items set presented are based on public input as well as input from businesses and community and economic development partners received during the planning process. The actions are areas on which the "best" majority of stakeholders believe the county should focus its efforts. As one stakeholder framed it, "It was simply continue to do what we have done at the end, nothing will ever change. We need more radical ideas."

For each of the five goal statements, the action items will require a fresh look and likely requires to existing policies, programs, and efforts many identified in Potter County's 2005 Comprehensive Plan. This should not be discouraging, but rather encouraging as the community recognizes the importance of the work to be performed by the county and its partners.

Planning Horizon

On a final note, the Comprehensive Plan is long-range in nature. The action items need to be prioritized and addressed incrementally. The plan is also a living document; it should be updated each year to reflect measurable progress and refine approaches as may be warranted by ongoing trends and conditions.



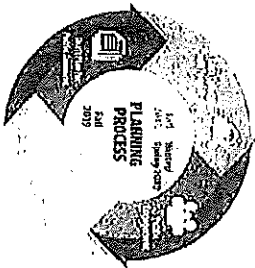
Planning Process

The *Western Pennsylvania Tri-County Comprehensive Plan* was funded by the West Central Pennsylvania Regional Planning and Development Commission (West Central) with matching funds provided by Cameron County, York County, and Polk County. The regional approach to the planning process, under the leadership of North Central, provided strategic, substantial cost efficiencies for the three counties, and reduced the overall investment of taxpayer dollars. In total, Polk County's financial contribution to the plan was \$11,500. Cameron and McKean Counties also each contributed \$11,500. The overall plan, for all three counties, totaled \$34,500.

The consultant team, Michael Baker International and Vernon Land Use, was engaged under an existing contract with North Central. The project team utilized the overall planning effort, which was based on robust public engagement, to understand the desires of the community and vision for the future. Under the direction of North Central and the three counties, the planning process also reflected the Commission's guidance on implementable comprehensive plans, focusing on fewer, but more relevant, community issues.

Steering Committee

Through the leadership of the county planning departments, a diverse Steering Committee was convened to help guide the comprehensive planning process. The 14-member Steering Committee consisted of county residents and a diverse range of community stakeholders and community leaders to provide a strong grassroots foundation and champion for the plan's successful implementation. At the onset of the planning process, the Steering Committee was elected in identifying relevant issues affecting the Western Pennsylvania region and supporting quality outdoor recreation. In addition, the Steering Committee helped analyze the public input received and was responsible for reviewing the list of goals that serve as guiding framework for this plan.



Focus Groups

The project team facilitated focus groups early in the planning process to gather initial public input regarding the top issues in the region as well as in each of the three counties. In total, 75 individuals participated in four focus groups providing a broad range of insights. The list of attendees invited to participate was developed in close coordination with Cameron, McKean, and Polk County as well as the Steering Committee. Focus group participants included concerned citizens, farmers, tourism professionals, education professionals including school superintendents, energy industry representatives, municipal officials, and health care professionals, among others. Through the four focus groups, attendees identified specific opportunities and challenges in Cameron, McKean and Polk Counties and provided local knowledge and insight surrounding socioeconomic and industry trends.

Online Public Survey

An online survey was made available for a one-month period to provide residents and interested stakeholders the opportunity to give detailed input for the *Western Pennsylvania Tri-County Comprehensive Plan*. The survey was developed to highlight and expand upon the top issues discussed during the Steering Committee meetings and focus groups, and was widely advertised through social media, news media, e-news, and through the counties' and Steering Committee's website. In addition, a simple random mailing sample of 1,500 property owners was administered to ensure the public at-large was represented in the survey. In total, 2,374 public respondents completed the survey across the three counties, offering valuable insight on a number of important topics and issues.

Interviews with Major Employers

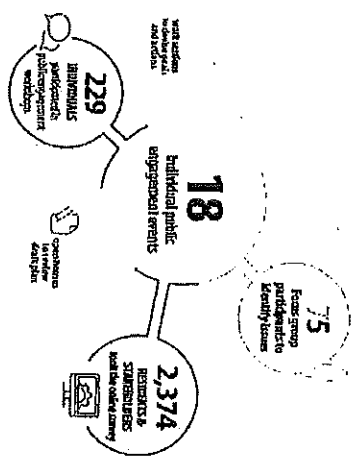
Concurrently with the online survey, the consultant team conducted one-on-one interviews with major employers in the region. In total, 13 companies representing manufacturing, health care, energy, and telecommunications. The purpose of the interviews was to gather insights and observations about the region's top employers and their recommendations to improve the region's business climate. Many of the employer concerns outlined and their recommendations to the Steering Committee and focus groups specifically related to workforce availability, infrastructure, and telecommunications. Businesses contacted for the interviews included private sector employers in each of the three counties.

Public Open House

A public open house was held on June 27, 2018, at Port Allegany High School and was widely advertised and promoted via social media, news media, email, and through the counties and Steering Committee. In total, 57 individuals attended the Open House. The event was held on:

- Inform the public about the comprehensive plan and offer an opportunity to provide feedback, ideas, and suggestions directly to the project team;
- Showcase existing condition findings to the public and describe historical and projected trends in the region;
- Share the public input findings obtained through the Steering Committee, focus groups, business interviews, and online survey; and
- Facilitate meaningful dialogue with members of the public, property owners, and stakeholders to generate consensus on the goal statements and initial strategies that were developed based on public involvement.

In addition, Potter County held a second public open house on October 16, 2013 to collect public comments on the draft plan, which was posted on Potter County's website in early October for public review and comment.



An Overview of Cameron, Mckean, and Potter Counties

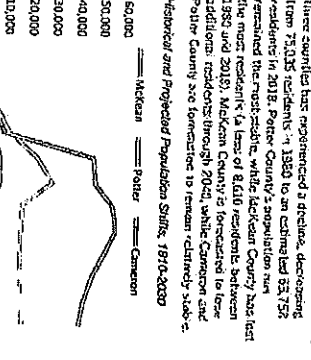
The Tri-County region includes Cameron, Mckean, and Potter Counties located in north-central Pennsylvania, and 13,805 jobs.

Economically, 1.5 million acres of land, Cameron, Mckean, and Potter Counties are located within the heart of the Pennsylvania State Park system. The region is largely rural and forested, has a rich history and unique small-town culture, and offers outstanding scenery and fresh air. Among other outdoor attractions, the area includes and the larger Pennsylvania Wilds region are known internationally for:

- Dark Skies
- Allegheny National Forest
- Elk Scenic Drive
- Kinzua Skywalk

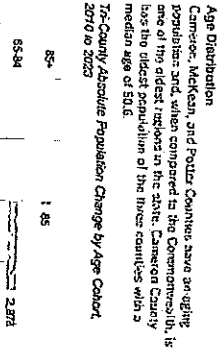
Population Trends

Cameron, Mckean, and Potter Counties were generally flat across in the 1st century to make use of the local timber resource, which continue to play a key role in the local economy. The expansion of the railroad and discovery of oil in the late 1800s and early 1900s resulted in strong population growth. Throughout the 1900s, all three counties experienced slight shifts in population, growing during certain periods and contracting in others. Since approximately 1980, however, the population of the three counties has experienced a decline, decreasing from 75,035 residents in 1980 to an estimated 63,752 residents in 2013. Potter County's population has remained the most stable of the three counties with just a 1.8% decline from 69,890 in 1980 and 2013. Mckean County is projected to face additional residents through 2040, while Cameron and Potter County see forecasts to remain relatively stable.



Tri-County Population, 1960-2040

Year	Population	% Growth
1960 (Actual)	79,566	-
1970 (Actual)	75,406	-4.0%
1980 (Actual)	75,035	-0.5%
1990 (Actual)	69,781	-7.0%
2000 (Actual)	69,890	0.3%
2010 (Actual)	62,992	-10.9%
2020 (Estimated)	65,460	4.8%
2030 (Projected)	64,889	-0.9%
2040 (Projected)	63,210	-2.5%



Age Distribution

Cameron, Mckean, and Potter Counties have an aging population and, when compared to the Commonwealth, its rate of the oldest residents in the state. Cameron County has the oldest population of the three counties with a median age of 50.6.

Tri-County Absolute Population Change by Age Cohort, 2010 to 2023

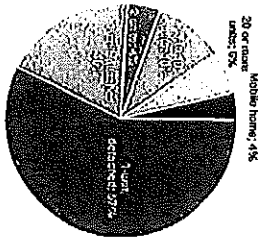
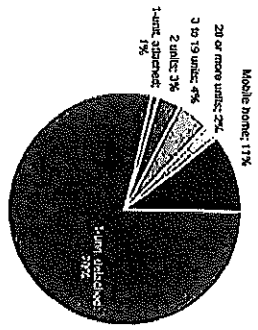
Age Cohort	Change
0-4	~1,000
5-9	~1,000
10-14	~1,000
15-19	~1,000
20-24	~1,000
25-29	~1,000
30-34	~1,000
35-39	~1,000
40-44	~1,000
45-49	~1,000
50-54	~1,000
55-59	~1,000
60-64	~1,000
65-69	~1,000
70-74	~1,000
75-79	~1,000
80-84	~1,000
85+	~1,000

These types of age distribution trends are occurring across the region as America's baby boomer generation is in retirement or reaching retirement age. However, this trend is more pronounced in the rural Tri-County region and will have implications for housing, workforce development, transportation, and overall economic resiliency.

Housing Trends

Housing Overview
Based on U.S. Census Bureau American Community Survey estimates (2018), the primary housing stock in the Tri-County region is 1-unit detached homes. The second most common housing type is mobile homes. This differs from statewide averages as many communities have an abundance of 1-unit and multi-unit detached homes, which are less common in Cameron, McKean, and Potter Counties.

Tri-County Housing Units by Structure Type, 2018



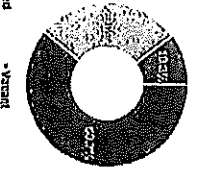
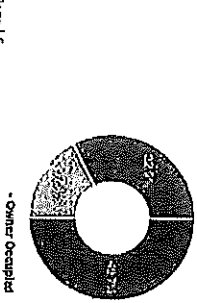
Housing Units by Value
Based on 2018 data, the majority of home values (70% of all homes) in the Tri-County region range between \$50,000 and \$150,000, with an average home value of \$133,509. Potter County has the highest median home value in the Tri-County region at \$174,894. In comparison, the median 2018 home value in Pennsylvania was \$185,452.

Housing Type
Based on 2018 data, there are an estimated 70,559 housing units in the three counties. Of those, 43.7% are owner-occupied, 37.4% are rental, and 18.9% are vacant. Vacant housing is more prevalent in Cameron County and Potter County, which currently show a vacancy rate of 25.2% and 25.5%, respectively. McKean County's vacancy rate is 21.2%. Statewide, 18.3% of housing units are vacant.

Unique to the region, a large percentage of vacant housing in the three counties is due to seasonal homes. Data from the 2010 census (most recently available) shows that over 85% of vacant homes in Cameron and Potter Counties are used seasonally and for recreational use. In McKean County, that number is 57.9%.

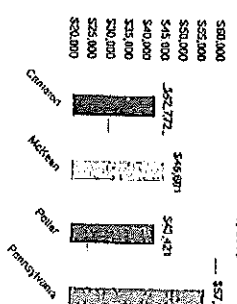
Tri-County Housing Units by Type, 2018

Pennsylvania Housing Units by Type, 2018



Income and Employment Trends

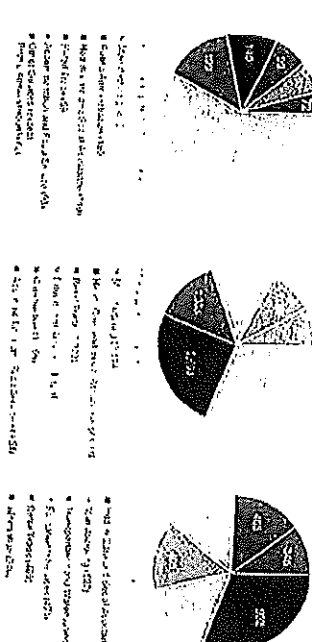
Median Household Income
The median household income in the Tri-County region was \$52,328 in 2018 and is projected to increase to \$51,488 by 2024. The region's median household income is lower than the statewide average of \$57,362.



Employment Trends
Beginning in the 1980-1990s, the region began to witness a shift in its economic base where the manufacturing sector began to decline, and the service sector began to grow. This shift was due to multiple factors, including automation, offshoring, and recession, but the shared result has been a decrease in manufacturing jobs. Cameron, McKean, and Potter Counties have been affected by this trend. Since 2010 alone, the Tri-County region has lost more than 85 jobs across all sectors.

Today, there are 19,805 jobs located within Cameron, McKean, and Potter Counties. The top employing sectors are Fabricated Metal Product Manufacturing, Educational Services, and Residential Care Facilities.

Top Industries by Employment, 2018

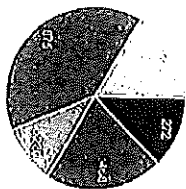
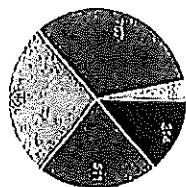


Survey Results at a Glance

How Many Survey Responses?

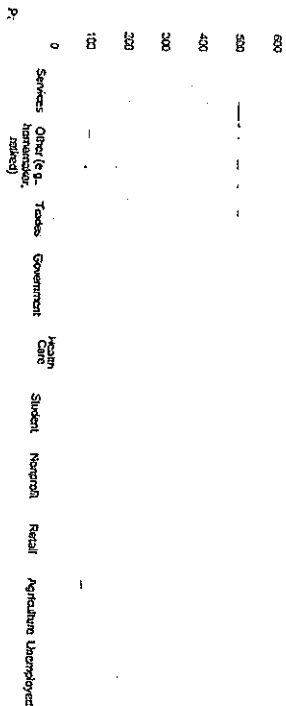


Who Completed the Survey?

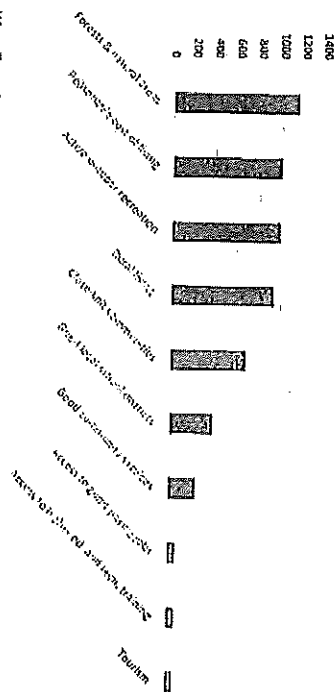


Where do Survey Participants Work?

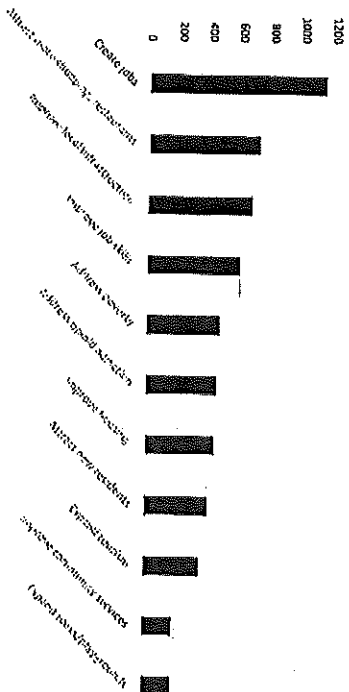
Industries of Survey Participants



What Makes Your County a Great Place to Live?



Where Taxes Should be Invested in the Future?



Workforce Development

The Challenge

Since the 2008 recession, Pennsylvania's economy has not rebounded. Unemployment is at its lowest level in 45+ years, employment in the Commonwealth reached a record high in 2019, and total jobs in Pennsylvania were up 30,200 with gains in the majority of industry sectors. But as the economic picture has improved over the past 10 plus years, a workforce shortage has emerged.

Statewide, Pennsylvania's workforce is retiring as the Baby Boomer generation reaches 65+ years of age. In fact, 1.2% of the Commonwealth's population is over age 65, making Pennsylvania the fifth oldest state in the nation. The aging workforce is also coupled with low unemployment throughout the state, creating a tight labor market where there are often more jobs than qualified candidates. According to the Pa. Chamber of Business and Industry's most recent Economic Survey, employers have identified skill/career finding, skilled and qualified employees to fill positions as the biggest problem facing their companies today.

In manufacturing, which has historically been the backbone of the 17-county region, workforce shortages are also driven by a skills gap. The manufacturing industry contends with the following challenges:

- Employers have reported that a large proportion of today's prospective employees lacks the computer skills, programming skills, digital skills, working with tools, and critical thinking needed to be successful.
- During the past academic year (2018-2019), only 31.4% of seats available to high school students were utilized in career and technical education facilities. Additionally, there are anecdotal stories of high-achieving students being steered away from career and technical education opportunities.
- Many manufacturing depend on skilled operators for maintaining the right amount, depending upon employees' skills, and improving performance.

Primary Goals for Workforce Development

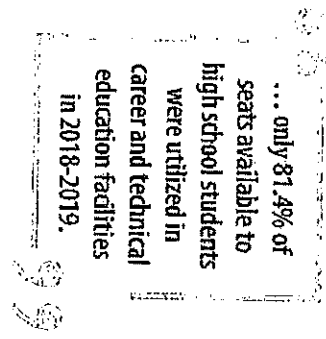
The Commonwealth has prioritized workforce development and is adopting several important initiatives that will provide grants for education and workforce development, provide guidance, and create best practices. Potter County continues to support the North Central Workforce Development Board through direct involvement and continue to build collaborative partnerships with industry leaders. The Comprehensive Plan has outlined the following primary goals for workforce development:

- Expansion of recruitment efforts to attract talent to the region from across the state and nation.
- Close the training gap in the region's workforce.
- Enhance marketing and employee attraction.
- Increase student interest in the trades and promote technical learning.

Close the training gap in the region's workforce

Workforce development is under the purview of three primary organizations in Potter County including the North Central Workforce Development Board, P.A. CareerLink, and the Potter County Education Council. From a planning, policy, and Partner County, it's beneficial to understand how these organizations are providing workforce development and build on existing efforts, how they can be an active partner to further enhance a highly skilled workforce.

North Central Workforce Development Board: The North Central Workforce Development Board serves as the primary facilitator of workforce development for a region that includes the counties of Cameron, McKean, Potter, Clearfield, Elk, and Jefferson.



and Jefferson. The agency, which is voluntarily funded and non-profit, is led by the private sector. For the past several years, representatives from all six counties (Clearfield, Cameron, McKean, and Potter) serve as the majority on the Board of Directors and are responsible for overseeing programming. In addition, the Workforce Development Board has representatives in place with the six county government's planning, policy, and implementation. A commitment from each county sits on the board and attends meetings on a quarterly basis. County representatives are to serve as a liaison and should be updating respective staff and county officials of ongoing efforts and opportunities. All meetings are open to the public.

At the core of its mission, the Workforce Development Board strives to meet the human capital needs of employers by providing resources for job seekers. The organization has recently updated its FY 2017-2020 Workforce Innovation and Opportunity Act (WIOA) Multi-Year Local Area Plan outlining local area plan activities, strategies, and resources and will also work to continue to address the Workforce Development Board's challenges with Workforce Solutions and Manufacturing, Education, and Employee Development (MEED) to complete a special action plan (SAP) workforce solutions. These documents are up to date, detailed, and provide a strategy for enhancing workforce development.

WORKFORCE DEVELOPMENT BOARD PROGRAM ACTIVITIES

The state of success for the Workforce Development Board has been the Hubizon and Education Connect Program in Potter County, the Workforce Development Board partners with the Potter County Education Council to give high school and grade 5-12 career exploration workshops and activities. This program goal is to make all youth aware of the available occupations in the region so they can make informed career decisions. Among other programming, the organization is overseeing three active grant-funded projects in the region supporting Manufacturing, Health Care and Social Assistance, and Building and Construction industries, the top priorities of end-partnership agreements below:

MANUFACTURING	HEALTH CARE AND SOCIAL ASSISTANCE	BUILDING AND CONSTRUCTION
<ul style="list-style-type: none"> • Develop Technical Training • Read Working this • School to Work • Best Job Search Handbook of the Region 	<ul style="list-style-type: none"> • Entry Changes • Temporary • Prospective Employee - Recruitment and Retention 	<ul style="list-style-type: none"> • Encouraging post-high school students on trades and skilled trades occupations and opportunities • Business partnering with education

OTHER WORKFORCE PROVIDERS

PA CareerLink
PA CareerLink is a statewide initiative that assists individuals with finding a job in Pennsylvania. In the 17-county region, PA CareerLink works in conjunction with the Workforce Solutions of North Central Pennsylvania and operates a branch office in real county, the primary function of the CareerLink is to serve as a job-matching system where employers post jobs and candidates can apply online.

Potter County Education Council

The Potter County Education Council is a nonprofit organization that provides cost-effective educational services, including assessment centers, skills training, seminars, and job coaching, as well as career and financial counseling. The organization also works closely with Potter County business and industry to create a strong connection base by providing a skilled and qualified employee base.

The Comprehensive Plan's actions call for communications planning with the region's economic development, workforce, and tourism agencies/partnerships to outline a collaborative approach to ongoing coordination and communication. In addition, actions include:

- Increasing Folter County's participation in the Workforce Development Board meetings each quarter
- Collaborating with the Workforce Development Board to offer the quarterly meetings in two locations as opposed to the one current location, given the geographic size of the six-county region, conducting meetings with a special subject (e.g., three counties may help improve private and public sector participation by financing travel limits)
- Encouraging an ambassador role where Folter County actively conducts outreach to its private sector businesses to increase the number of Workforce Development Board members and, therefore, representation of Folter County.

TOP ANNUAL OPERINGS IN NORTH CENTRAL WORKFORCE REGION

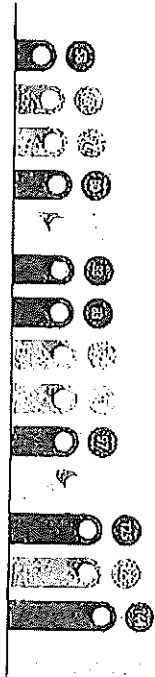


FIGURE 11-11

Enhance marketing and employee attraction

One of the items the county heard consistently during public engagement was the need to increase marketing of the region to students and prospective employees. On one hand, the public heard agencies needed that worker attraction is a major challenge in Folter County. It was noted several private businesses including manufacturers, local hospitals, and health care providers have difficulties finding employee candidates even for good paying jobs. Like local restaurants, business owners, and community leaders are dissatisfied about Folter County's status of being a "hidden gem" with a low cost of living, and close-knit communities. With advances in internet availability, living in such North Central Pennsylvania has marketing connected to metropolitan areas and jobs to more feasible.

Attracting more residents, both to jobs as well as for the region's nature, rural landscapes, requires improvements in how the county markets the Comprehensive Plan recommends communications allowing secondary with the region's economic development, workforce, and tourism agencies/partnerships to outline a collaborative approach for marketing. To avoid duplication of resources, a marketing process will help define the best platform for a targeted marketing campaign. Based on several marketing students and workers in the region, in addition, providing technical resources for employers reduce to employer recruitment was identified as an opportunity.

Increase student interest in the trades and promote technical training

Over the last few decades, the United States has experienced steady increases in educational attainment. According to the US Census, while just under 1 in 20 adults completed at least 4 years of college in 1990, that rate rose to 1 in 4 by 2000. Today, 25% of people 25 years and older have completed high school and 60% have studied beyond the high school level. The value society has placed on educational attainment has led younger generations to often think of skilled labor career paths as outdated or "dark, dirty, and dangerous" work involving repetitive tasks.

The public input sources uncovered a need to help students that strategically about their career path and diminish the stigma that currently surrounds technical training. Technology advances have changed the factory floor. Today, the manufacturing provides a range of highly skilled, high paying jobs and a strong ladder for career advancement.

- To help students better explore career paths in the trades, the Comprehensive Plan offers two primary action items.
 - Encourage students to the trades beginning in middle school and to enhance through high school to garner interest in and awareness of the region's potential career opportunities. This action item is already being coordinated through the Workforce Development Board's Business and Education Connect Program, but Folter County can help support increased collaboration with the local technical schools.

• Expand outreach of career and technical centers offered via teleconferencing and explore the potential to open a County and Technical Center (CTC) to service Folter County residents. Currently, the primary CTC serving Folter Highlands, more than an hour for some portions of the county, is a significant deterrent for Folter County students.

Economic Base

The Challenge

Beginning in the 1960-1970s, the nation began to witness a shift in its economic base whereby the manufacturing sector began to decline and the service sector began to grow. The shift was due to various factors, including automation, off-shoring, and increasing demand for the services sector. In most Pennsylvania counties, including Cameron, Lebanon, and Potter Counties, this national trend has greatly impacted the local manufacturing industry. Since 2010, the Three-County region has lost more than 55,000 jobs.

The local economic base was one of the most vibrant of its kind in the region during the 1960s and 1970s, and public employment was high during the growing process. Residents and community leaders recognize the need to diversify the economy to provide job growth, while also supporting and adding value to the region's legacy industry base. The strategy to diversify the economy, as previously discussed, advanced workers in the region to fill jobs to meet a critical priority.

Primary Goals for Economic Base

The core statement for economic base is to support "business attraction and retention to provide high-quality jobs and living wages for the region's residents." To achieve this goal, the strategy is to attract investment, set action items outlined and extended to the state and national level, and support the local economic development organizations provide, as well as to provide specific action items for supporting business attraction and retention for the region's economy. Equally important, there are

Business attraction and retention to provide high-quality jobs and living wages for the region's residents.

- Promote the county's economic development resources
- Leverage natural resources and focus on economic diversification
- Grow agriculture and tourism

Promote the county's economic development resources

Today, the job employment sectors in the Three-County region are manufacturing, shipping and distribution, care facilities, retail, health, education, services, and government. The region's economic base is strong, but it is not diversified. The region's economy is heavily dependent on a few sectors, and the region's economic base is not diversified. The region's economy is heavily dependent on a few sectors, and the region's economic base is not diversified. The region's economy is heavily dependent on a few sectors, and the region's economic base is not diversified.

Since 2000, Potter County's economy has lost a total of 2,256 jobs, largely during the 2008 recession, while job openings have rebounded in recent years (growing by 314 jobs since 2010). Total employment still lags well behind pre-recession levels.

To address continued job growth in the county, the Comprehensive Plan recommends two key action items: First, leverage investments in profitable business resources and, second, continue to identify and market the county's opportunities. The county should continue to identify and market the county's opportunities. The county should continue to identify and market the county's opportunities. The county should continue to identify and market the county's opportunities. The county should continue to identify and market the county's opportunities.

The county should continue to identify and market the county's opportunities. The county should continue to identify and market the county's opportunities. The county should continue to identify and market the county's opportunities. The county should continue to identify and market the county's opportunities. The county should continue to identify and market the county's opportunities.

Jobs. Currently, county employment data shows there are only 20 existing jobs in the Arts, Entertainment, and Recreation industry.

Energy in Potter County

Comments from the public on issues related to the energy industry were varied. There's a recognition of economic development potential from energy development, coupled with a concern that irresponsible and uncontrolled growth could result in environmental damage and undesirable changes.

While the focus is on the economy of west central Pennsylvania, there have been concerns in the region about the impact of the coal industry. The coal industry has been a major source of jobs and income for the region. However, the coal industry is facing challenges, and the region is looking for alternative sources of energy. The region is looking for alternative sources of energy. The region is looking for alternative sources of energy.

Thousands of acres in gas, oil and mineral rights are currently under lease. In addition, a substantial number of solar development projects are being completed. At the same time, a significant portion of state-owned land in the county is still under federal control.

Nonprofit development of alternative energy sources has been growing in Potter County. The county is beginning to see utility crops and wind and solar production. These renewable energy sources are largely dependent on market forces, as well as state and federal government policies related to tax incentives and other potential supportive measures.

Grow agriculture

Agriculture, including the timber and forest products industries, continues to serve as a major component of the county's economy, and its way of life. In the 19th century, however, the number of family farms and dairy operations has been declining in Potter County as a result of many factors, including poor economic conditions, changes in consumer behavior, marketing challenges, consolidation of young adults, and a growing wave of consolidation.

To support the agriculture industry, Penn State Extension researchers have documented the potential for "vertical farming" for specific products, allowing for alternative energy production such as solar energy collectors, and alternative crops that could be profitable to local farmers, from producing carrots with fruit, to cucumbers and herbs. A variety of products, including fruits, vegetables, and other food items, providing potential for business growth in locally grown food. Likewise, the potential exists to make greater use of local forest products for furniture manufacturing, wooden crafts, and other commercial products.

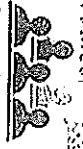
There is potential for growth in the agricultural sector through a concerted campaign of education and outreach. This includes providing information to the agricultural community and with partnering organizations and agencies. The other recommendations for Potter County continue to support and strengthen farm and forest owners by providing technical assistance, education, and marketing support.

Grow tourism

Potter County is part of a 14-county region marketed as the Pennsylvania Wilds, an area promoted for its unspoiled forests, world-class skiing, and outdoor recreation. Multiple studies have found a link between exposure to nature, and character, mental and physical health. Spending time in nature has been shown to decrease stress levels, which has many health benefits. Many Potter County residents are searching for that natural respite where they can "unplug" and immerse themselves in nature. That's a selling point that community planners and local promoters should bear in mind as they seek to attract new and returning visitors and draw more visitors to support local economic growth. Based on a 2017 Economic Impact of Travel and Tourism in Pennsylvania, travelers spent nearly \$1.3 billion in the region, a 16% increase over 2016, and accounting for 10.7% of the region's employment. Compared to other regions in the Pennsylvania Wilds region, Potter County ranked 9 of 17 in terms of visitor spending. To further capture tourism activity

The regional population trends create a challenging path forward for Potter County. Based on public input, 57% of survey respondents reported population decline needs to be addressed. As part of the same narrative, 62% of residents reported the amenities, shopping, and restaurants in the region need to be improved to help retain and attract residents. Finding ways to retain the region's youth and attract new residents is a priority outcome of the Comprehensive Plan.

Only 2.5% of the 2013 high school students responding to the community survey indicated they will stay in the region after high school graduation.



Each of the three counties adopted a Future 1 and five major identified needs for population growth and development in Potter County. Conditions identified as a high growth area, and Aspin, Galena, Shiphouse, and Utica are identified as rural growth areas. Considerably at the time, high growth may not translate into high increases in population or new development. What it can translate to, however, is concentrated investments in community amenities to create a strong sense of place in Potter County's quintessential small towns, focusing on restaurants, cultural institutions, night life, and, quite simply, things to do.

The strategy: In this Comprehensive Plan, address building deterioration and blight, housing, investments in streets and public improvements, and short-term visitor lodging as important areas for investment to support community development. Making these improvements will, over time, help catch migration trends out of the region while also attracting visitors.

Invest in communities to enhance quality of life for residents, employers, and visitors.

- Encourage boroughs and townships to address building and property deterioration and blight
- Bolster west main/town vibrant downtown communities
- Expand short-term visitor lodging

Encourage boroughs and townships to address building and property deterioration and blight. Based on data collected during the focus group sessions, residents would like to see the three counties combat deteriorating conditions and blight throughout all municipalities.

While local governments in each of the three counties have addressed blight to some degree, improving code enforcement is recognized as necessary. Enforcing building codes, fire codes, safety and health codes, generally falls by re-paving the safety, sanitation, and appearance of the interior and exterior of structures. An all county priority action by another tool to address blight is Pennsylvania Act 157, 2011 which amends Act 87-1982. The Revision of Codes For Law, it allows counties to assess a fee for the recording of deeds. The collected fees may then be used to fund the creation of blight properties. Establishing a county land bank under the provisions of Pennsylvania Act 155, 2012 is another tool to return vacant, abandoned properties to productive use.

The 2016 County Housing and Redevelopment Action Plan are currently addressing blighted properties with a focus on Courtyard Borough. The action strategies recommend leveraging the establishment of a land bank and providing loans, or local officials attempt to address blight including the use of local lending programs.

Bolton will maintained, vibrant downtown communities. As described above, continuing investment in Potter County's downtown is a priority outcome of the Comprehensive Plan. Investment will help maintain and create vibrant communities with a variety of shopping, restaurant, and things to do to retain residents, attract new residents, and leverage visitor spending. While real estate market conditions play a key role in private sector investment, the public sector can help create a positive environment that is attractive for investors. Public improvements to be considered should include well-maintained, attractive streets with new landscaping, consistent building and landscaping signs, street trees, and pedestrian features. These improvements will also create an excellent gateway and first impression and help encourage visitors driving through to stop and spend time in each community.



School trends and changing demographics have lessened the bands of the community fabric in many parts of rural America. The impact can be measured in Potter County through the declining memberships in many civic organizations and the growing difficulty that many groups have encountered in filling their volunteer ranks. Yet, a sense of community is still held in an area by those who are looking to reside in a more populated area, and by those who are the leading factors that make them want to stay in a rural area.

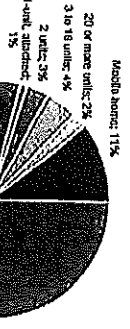
Housing

Offering a variety of high-quality housing stock is the foundation of healthy, vibrant communities. Communities need a mix of detached, attached, and multi-family homes of varying sizes to meet all income levels.

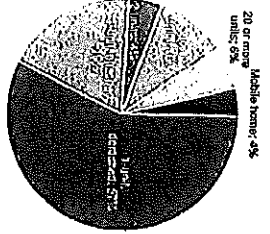
In the 7th County region, the current mix of housing is predominantly limited to 1-unit detached homes. While generally said as lower than statewide averages, these single-family homes are large and typically have not been updated by owners, requiring substantial investment to renovate and maintain. For example, during the recent boom seasons, young professionals reported that while they would like to purchase their first home, they are unwilling to invest in the large single-family homes on the market. Instead, they would prefer smaller, but more updated detached units. Statewide, 18% of all housing is 1-unit detached homes. In the 7th County region, just 1% of housing are 1-unit detached homes, demonstrating how limited the housing stock is in terms of variety. In addition, the region has a higher proportion of multi-homes. While offering an affordable option for low-income families, mobile homes are more vulnerable to natural disasters and present hazard mitigation concerns.

A key action item in the Comprehensive Plan is to work with local developers to increase housing stock and/or convert large homes into two or more units. In addition, Potter County should consider developing a financial model to incentivize market-rate apartments, townhouses, and ADU accessible single-family homes.

7th-County Housing Units by Structure Type, 2018

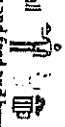


Pennsylvania Units by Structure Type, 2018



Expand short-term visitor lodging
 In terms of supporting the region's tourism industry, the planning process revealed a shortage of short-term visitor lodging. Currently, there are no chain-affiliated hotels in the Tri-County region, which is a preferred lodging type for some visitors. Residents and tourism professionals indicated visitors often travel to St. Marys in Elk County when other second chain-operated hotels. Limited lodging accommodations detract from the region's ability to capture visitor spending on lodging and food. Pennsylvania estimates that 55% of all visitor spending is on lodging and food and beverage types. By not offering a variety of places to spend the night, Potter County's tourism industry isn't capturing a third of its potential revenue. By category, visitors to the Pennsylvania Wilds spend less on lodging than in any other region in Pennsylvania.

Based on discussions with county officials, staff, tourism professionals, and residents, the Comprehensive Plan recommends conducting a hotel market study for the purpose of attracting additional tourism lodging options to the region. If feasible, the county should also identify investors and grant funding to support expanding lodging options. For example, the Commonwealth awarded \$3 million in state grant funding to support a hotel project in St. Marys in 2010. Visitors today also prefer to stay in short-term rentals, often provided through online platforms. Short-term rentals are a good opportunity as nearly one-third of all housing units in the region are identified as vacant due to the large number of seasonal homes. Census 2010 data (the most recent data) shows that over 65% of vacant homes in Cameron and Potter Counties are used seasonally and for recreational use. Other strategies for renting homes, such as Airbnb, are an excellent opportunity to generate income for home owners as well as county and state taxes, while also meeting the need for visitor lodging. The plan recommends encouraging the use of homes for tourist lodging and updating ordinances to ensure municipalities and the county receive applicable taxes.



Pennsylvania estimates that 55% of all visitor spending is on lodging and food and beverage and, by not offering a variety of places to spend the night, Potter County's tourism industry isn't capturing a third of its potential revenue. By category, visitors to the Pennsylvania Wilds spend less on lodging than in any other region in Pennsylvania.

Additional ongoing efforts in the county
 In addition to the prioritized issues, Potter County Board of Commissioners recognizes the importance of supporting local libraries and increasing volunteerism. In communities with limited resources and financial challenges, public libraries are providing essential services at unprecedented levels. At the same time, community organizations are dependent on camps of reliable volunteers to remain viable. Among these are the art and antique companies, civic groups, and many valued community service organizations.



Potter County is fortunate to be served by vibrant public libraries whose roles have been evolving from repositories of books and periodicals to educational and programs that benefit our communities in innumerable ways. All agree that that trend continues in the 2020s decade. Some school districts have reduced their library services, which has increased demand on the county's public libraries.

Local libraries have expanded their research tools and targeted programming to positively impact children and families. They are also providing high-speed internet access—which is becoming a student necessity—for the underserved, including a significant proportion of the county's senior citizens. With educational opportunities expanding and a growing need for services, public libraries are well-positioned to serve as community hubs in the next decade.

The 17 location Potter-Tri-County Library system received some 165,000 visits in 2018. More than 6,000 children participated in programs held at the libraries, many of them during the summer months when schools were in recess. Some of the libraries are also increasing their programming for adults and forging partnerships with other organizations, such as the Tri-County State Park.

Public officials and library patrons must recognize the fact that, for libraries to continue to offer their services and expand their roles in the community, financial and volunteer support will be critical in the coming years.

Infrastructure/Environment

The Challenge

Modern, reliable infrastructure is a widely-accepted and economic development, infrastructure includes physical and organizational structures that allow communities to operate collectively and efficiently. Transportation infrastructure includes roads and bridges, which enable the movement of people and goods, while water and sewer infrastructure support the health and growth of communities. In the 21st century, transferring information through telecommunications infrastructure is also critical and essential to the livelihood of communities. Providing efficient emergency services is also part of the infrastructure that communities rely on every day.

Rural communities in Pennsylvania are adversely impacted by deteriorating physical infrastructure, diminished resources for emergency management, and a lack of reliable communication systems. Residents in the Tri-County region understand the need for critical, localized infrastructure investments. When sound zoning, public infrastructure investments, local government should be funding the 500 mile program from Commonwealth Plan survey respondents, included road and bridge improvements and expanded internet services.

Primary Goals for Infrastructure/Environment

The Commonwealth of Pennsylvania has demonstrated a commitment in recent years to improving its critical infrastructure. In 2013, the state legislature passed the Infrastructure Investment Act (Act 89), creating Pennsylvania's most comprehensive state transportation funding package in decades. Appropriating \$2.3 billion toward over 5 years, Act 89 also established a special fund within the state treasury called "Fuel for Local Use Funds." This new revenue source is generated by a county-adapted \$3.00 vehicle registration fee and can be used for a variety of transportation improvements, including upgrading local bridges.

50-year transportation 3 Pennsylvania's Easternmost initiative was launched in 2018 with the goal of providing high-speed internet access to every household and business in the state. Tri-County Rural Electric Cooperative, Inc., based in Mansfield, Pennsylvania, was awarded \$1.5 million in state grant funding. This funding will supplement federal funding and Tri-County Rural Electric Cooperative's own investment in constructing 103 miles of above-ground fiber that will expand access to standardized internet services to 1,000 customers in Mercer County.

Infrastructure improvements, such as the extension of water and sewer, are critical items for future development in a community. While many people in the region would like improved infrastructure of all types would be beneficial, some members of the community expressed concern surrounding growth and would prefer focus on transportation. Clearly, a balanced approach is needed to ensure a state of good repair of the region's public infrastructure while protecting the region's valuable natural resources.

Deliver reliable, cost-effective infrastructure to support a high quality of life for residents, employers, and visitors.

- Expand broadband and cellular service
- Improve local roads, bridges, and 4-digit state routes
- Attract additional volunteers for emergency services
- Upgrade water and sewer infrastructure
- Protect water quality and environment

Expanded broadband and cellular service
According to the latest 2019 estimates from the Federal Communications Commission (FCC), more than 800,000 Pennsylvania residents do not have access to broadband connectivity. Broadband speeds are generally higher in urban areas, while residents in rural areas, such as North Central Pennsylvania pay higher rates for internet speeds that do not meet the federal or state definition of broadband. Special important factors limit the expansion of broadband connectivity in rural areas, including:

- The topography and landscape of rural counties, specifically dense tree canopies and widespread areas with no land development.
- The cost of building and maintaining last-mile broadband infrastructure to businesses without immediate demand for service, and

Access to capital and financial resources

This lack of high-speed internet puts the region at a disadvantage in an increasingly interconnected, knowledge-driven economy. The location level in many of the challenges of the 21st century are economic, new opportunities for not only growth but timely restoration of businesses and opportunities, the region must develop and support a cellular and broadband deployment strategy to proactively engage citizens, provide emergency services, foster economic growth, and support the health of the region's food system. Local government leadership is key to this effort by participating in a broadband deployment task force, which is a key recommendation of the Commonwealth Plan.

Improve local roads, bridges, and 4-digit state routes
Rural roads and bridges in Pennsylvania often do not receive adequate and timely maintenance. In addition to an entirely rural road network, over half of the Tri-County region's road system is locally-owned as shown in the table below.

Linear Miles of Roadway, 2018

County	Local	State	Total
Cameron	324.8	182.9	507.7
Mifflin	479.1	541.9	1,021.0
Pottsville	639.9	453.1	1,093.0
Tri-County Region	1,443.8	1,145.9	2,589.7

The Potter County state road network experiences the worst pavement conditions in the Tri-County region. In the county 297 miles, or 25.2% of the county total of state-owned roads are in poor condition. Of those 292 miles, 237 (or 81%) are 4-digit state routes.

Statewide, local budget cutbacks are common. Since 2003, the number of locally-owned bridges has increased from 26 to 37 in Pennsylvania, and many other economic drivers. Several state and local transportation investments in the Tri-County region have been made since 2013 and address local road and bridge conditions. As of spring 2019, more than 165 projects totaling nearly \$300 million have either been planned, are currently underway, or have already been completed.

Local Bridge Conditions, 2018

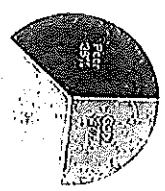
County	Good	Fair	Poor	Total
Cameron	4	5	7	16
Mifflin	22	28	30	81
Pottsville	12	16	17	45
Tri-County Region	38	49	54	142

Bridges by Local Jurisdiction, 2018

County	Township	City	Other	Total
Cameron	5	11	0	16
Mifflin	5	39	17	61
Pottsville	0	38	7	45
Tri-County Region	10	107	24	142

Rural roads and bridges are critical links within communities, providing access to natural resources, agriculture, manufacturing, and many other economic drivers. Several state and local transportation investments in the Tri-County region have been made since 2013 and address local road and bridge conditions. As of spring 2019, more than 165 projects totaling nearly \$300 million have either been planned, are currently underway, or have already been completed.

One of the biggest issues is the condition of our local roads. It will be easier to attract new industry when our infrastructure is brought up to date.



Act 09 Transportation Projects in the 7th-County Region, Completed as of Spring 2010

Project	Cost (\$000)
Cameron	\$65,250
McKean	\$120,200
Polk	\$126,000
7th-County Region	\$391,450

To begin addressing local road and bridge conditions, Potter County must first engage and educate its municipalities in the need for capital improvement planning and programming. This can be accomplished by offering training programs to local officials on capital improvement plans and their benefits. After local transportation needs are determined, Potter County will be better prepared to coordinate with the North Central RPO and Pennsylvania DOT District 7-9 to improve local transportation infrastructure.

Attract additional volunteers for emergency services

Two primary challenges in delivering critical emergency response services must be addressed: the lack of funding for EMT providers and the decrease in the number of volunteer firefighters and ambulance service personnel. As reported by stakeholders, emergency response professionals in the 7th-County region are hindered by service and training demands, staffing shortages, and a lack of proper resources available to address increasingly complex emergencies.

The most critical component of the emergency response system is the use of volunteers to provide life-saving services. While Pennsylvania has taken an active role in offering funding assistance to volunteer emergency service organizations, much more remains to be done to assist in the recruitment and retention of volunteers. As recommended by the Comprehensive Plan, the following resolutions, among others, could be advanced within the 7th-County region:

- Continuing need of mouth resuscitator, as it's still the most effective way to find individuals interested in volunteering.
- Implementing career and technical education training in each county through public safety programs.
- Identifying alternative funding for organizations that provide state-approved first responder training in order to reduce the burden on volunteer systems.
- Advocating for the proposed Fire Responder Loan Forgiveness Program, which proposes student loan forgiveness up to \$15,000 for college graduates after serving four years with a volunteer fire company, rescue company, or emergency medical services agency.



One group and community activities are having increasing difficulty in attracting and retaining volunteers. The very existence of some of these organizations is in jeopardy. In a rural area with a limited tax base and declining population, an active force of dedicated volunteers is vital. Therefore, it is imperative that local leaders study successful models that have been employed in other communities and define their approach.

Among reasons cited for not volunteering are a lack of time, not having enough information on the cause, and simply not being asked. There are many steps that can be taken to enhance volunteer participation, such as developing recruitment campaigns and policies and procedures for volunteers to follow. There will come a time when volunteers have not understood what is expected of them, organization leaders should show great appreciation to individuals who are volunteering their time.

The benefits of increased volunteerism are immeasurable—from more vibrant and well-operated facilities and events, to expanded hours at local attractions and a more involved and active community.

Regarding the decline of volunteer involvement and capitalizing on the idyllic image that many potential new residents have of rural communities present formidable challenges and promising opportunities, but there are no easy solutions.

Upgrade water and sewer infrastructure

Communities across Pennsylvania are striving to maintain the aging water infrastructure. The \$12.8 Billion Road for Pennsylvania's roads, the state's water and wastewater systems at J, D and P, respectively. Infrastructure receives a D grade and is in need for further condition and ready to be replaced, with many systems approaching the end of their service life. County officials and stakeholders across the state, reporting severe deterioration of many systems in the county that need to be addressed in the short and long term, increasing environmental regulations, older systems, and costs to operate are some of the challenges associated with operating Potter County's aging water and sewer systems.

Outgoing member investigations will only result in greater expenses in the future and pass a greater burden on to future residents. Comprehensive studies of water and sewer systems are needed to determine the needs of the systems and allow for efficient capital planning. Local governments, with support from the county, need to proactively pursue state and federal funds for its priority water and sewer projects.

Protect water quality and environment

Pennsylvania has the highest density of stream miles per acre in the continental United States. Unfortunately, a quarter of those stream miles are impaired and sensitive to their intended use, according to the Pennsylvania Department of Environmental Protection. These impaired uses range from drinking water supplies, to recreational fishing, to recreation. Many streams are impaired with wastewater treatment, but lack the resources to fully address threats to water quality and quantity with state and federal clean water laws. Collectively, the state standards have more than 25,000 water wells Pennsylvania state, but does not require comprehensive standards or standards testing, and regulatory agencies do not routinely monitor private water quality. Accordingly, periodic water testing is the only way owners of private wells can be assured water is safe to drink.

Two water quality protection organizations have been assembled in recent years by the Potter County Board of Commissioners:

- The Tully/Dude Wastewater Coalition (TWC) is comprised of all public water systems in Potter County. TWC, winner of a PA Governor's Award for Local Government Excellence, is charged with protection of sourcewater through state-set third watershed management plans.
- The Potter County Water Quality Work Group covers stewardship of the county's surface water and low-flowing water resources through a partnership of the Potter County Conservation District, regional watershed protection associations, Penn State Extension water resources specialists, and Trout Unlimited.

Health Services

The Challenge

Access to affordable, quality health care consistently ranks as one of Americans' greatest concerns. Meeting that need is a major challenge in rural communities. At the same time, the Tri-County region has been affected by a drug abuse epidemic that has been dubbed a public health crisis in Pennsylvania, resulting in addiction, overdose, emergency, and deaths for people of all ages.

Health care officials were searching for solutions, particularly the status of prescription painkillers, and a growing number of heroin addicts. From 2010 to 2018, fatal overdose deaths in Porter County, just west of the tri-county region, had risen 100 percent. In addition, the number of emergency department admissions for drug-related injuries in Porter County has increased 100 percent. Another recent trend is an increase in drug-related hospitalizations.

At the same time that the opioid issue has become a public health crisis, the availability of behavioral health services, including substance use disorder treatment, has declined. Public health officials are increasingly looking for ways to address the gap in behavioral health and behavioral services, and it is also looking into the possibility of providing medication-assisted treatment to help with opioid addiction, a proven tool to increasingly reduce dependence on certain addictive drugs.

There is a direct correlation between drug/alcohol addiction and/or mental illness, and the rising rates associated with Porter County's criminal justice system. More than half of the individuals involved in the system have mental health issues, addiction disorders, or both. Research shows that, without treatment, most of these offenders will cycle in and out of the county jail or state prison, resulting in increased public expenses and unnecessary recidivism. One measure of the county's annual operating budget of nearly \$10 million solely is related in one way or another to the administration of criminal justice, including expenses of \$1,582,733 at the county jail (2018).

Porter County is a rural leader in a series of innovative criminal justice reform measures that have the potential to reduce costs, enhance public safety, lessen the number of offenders who are incarcerated, and help those who are involved in the system to become more productive members of society and stimulating forces in their own families. Specific areas of focus include: re-entry services in the county jail, and other "smart justice" strategies and being implemented in coordination with the Strategic Plan of the Porter County Criminal Justice Advisory Board.

Primary Goals for Health Services
While continuing to curb the availability of opioids in a critical area, we are providing the highest level of care locally to individuals fighting substance abuse. The Comprehensive Plan supports the requirements of the Porter County Human Services Department, which provides a range of services for alcohol, substance, and drug abuse, mental health, and aging and youth services among many others.

Improve county mental health and substance abuse treatment and rehabilitation services.

- Increase investment in priority services and treatment

Increase investment in priority services and treatment. Looking forward, the primary action item is to review the county's existing mental health and substance abuse treatment and rehabilitation centers and providers to identify opportunities to strengthen existing resources as well as to attract new providers. In addition, a dedicated review will help ensure the county is leveraging state resources to the maximum extent possible.

Implementation Plans

To support the implementation of the comprehensive plan goals, the following tables provide a summary of implementation strategies and corresponding action items. These strategies define a tactical approach for achieving the Northern Pennsylvania Tri-County Comprehensive Plan vision by specifying tangible action steps that can be taken to ensure progress over the next 10 years. This chapter also identifies key partners with which the counties may collaborate to support implementation. Partners include local, regional, and state entities, as well as qualified consultants who offer expertise in specific areas.

Measures

In the public sector, the program logic model is the primary framework for measuring progress toward a stated goal. It's used to measure whether a specific public program is achieving the desired outcomes and, therefore, an effective use of public resources.

The logic model, simply stated, clearly defines what a program does and what its intended results are to be. This includes the following indicators:

For purposes of the Comprehensive Plan, the measures identified are outputs. This is important. The county cannot achieve short and long-term outcomes without first providing the appropriate program activity inputs.

- Resources: The human and financial resources dedicated by the county for program activities
 - Input: The actual program activity that is conducted by the county.
 - Example 1: Code Enforcement
 - Example 2: Tourism Marketing
- Output: The direct yield of the program activity
 - Example 1: The number of houses inspected in each municipality, the number of hours worked by the code enforcement officer, etc.
 - Example 2: The number of paid advertisements issued in print, in social media, and in radio, the number of wayfinding signs installed, etc.
- Outcome (short-term)
 - Example: Improved housing conditions
- Outcome (long-term)
 - Example 1: Increased home values
 - Example 2: Increased visitor spending

For purposes of the Comprehensive Plan, the measures identified are outputs. This is important. The county cannot achieve short and long-term outcomes without first providing the appropriate program activity inputs and direct outputs and then, in 3-5 years, looking at outcomes, each county will be able to identify which actions are providing concrete results and which actions may need to be revised.

Workforce Development

	Strategic Initiative (Describe the initiative, including the geographic workforce, industry, and community sectors, and the target population.)	Measure (Identify the specific metrics to be tracked.)	Partners (Who and When)
1.1	Action Conduct communications planning sessions with the region's economic development, workforce, and tourism agencies/partnerships to outline a collaborative approach for regular communication and coordination.	Measure Completion of facilitated planning sessions to identify a clear structure for communication and collaboration.	Partners (Who and When) <ul style="list-style-type: none"> Cameron, McKean, and Potter County Boards of Commissioners Economic development, workforce, and tourism agencies/partnerships
1.2	Action Leverage regional marketing to highlight the county's high quality of life and low cost of living to students and workers seeking employment opportunities.	Measure Implementation of a targeted marketing strategy for the region that, while pulling on existing efforts, enhances the overall approach and effectiveness.	Partners <ul style="list-style-type: none"> Contingent on 1.1 findings to identify the best public-sector lead to facilitate regional marketing for employment
1.3	Action Increase Potter County participation with organizations engaged in workforce development and training activities.	Measure Attendance at meetings with private sector businesses to attract new members for the Workforce Development Board, and meetings with other current and emerging workforce development organizations.	Partners <ul style="list-style-type: none"> Potter County Board of Commissioners Potter County Community Development Department

1.4	Action Increase student exposure to the trades beginning in middle school and extending through high school to garner interest in and awareness of the region's technical career opportunities. Opportunities could include presentations, a job-shadow program, job fairs, and other school district-coordinated events to connect students with employers.	Measure Qualitative and quantitative expansion of school district awareness events between base year (2020) and target improvement (2025).	Partners <ul style="list-style-type: none"> Potter County Community Development Department Workforce Development Board (Business and Education Connect Program) Potter County Education Council Potter County School Districts (Austin Area; Coudersport Area; Galeton Area; Northern Potter; and Oswayo Valley)
1.5	Action Explore the potential to offer Career and Technical Center (CTC) courses via teleconferencing as well as the potential to open a CTC to service Potter County residents.	Measure Number of meetings (e.g., regular coordination) with the Northern Pennsylvania Regional College and Seneca Highlands CTC. Establish a CTC in Potter County, if analysis and evolving conditions warrant.	Partners <ul style="list-style-type: none"> Potter County Community Development Department Potter County Education Council Northern Pennsylvania Regional College Seneca Highlands CTC Workforce Development Board Other Workforce Development Organizations

Economic Base

	Action	Measure	Partners
2.1	<p>Action Participate in the DCED Engage Program to understand business needs.</p> <p>Investigate other federal, state, regional, or foundation grant/technical assistance programs.</p>	<p>Measure Restructure the county's Community Development Department to incorporate elements of economic development.</p> <p>Application for and initiation of the DCED Engage Program in Potter County to regularly and proactively interact with targeted companies.</p>	<p>Partners</p> <ul style="list-style-type: none"> • Potter County Community Development Department • Potter County Redevelopment Authority
2.2	<p>Action Increase business awareness and offering of business resources (e.g., technical assistance with brand development, job posting and recruiting techniques, etc., and funding).</p>	<p>Measure Qualitative and quantitative expansion of awareness efforts and resource offerings between base year (2020) and target improvement (2030).</p>	<p>Partners</p> <ul style="list-style-type: none"> • Pa. CareerLink • Potter County Community Development Department • Chambers of Commerce • Potter County Education Council
2.3	<p>Action Continue to identify and market the county's opportunity sites and offer incentives to expand existing business or attract new ones.</p>	<p>Measure Identification of one priority site for business attraction and coordination with the Governor's Action Team to list the site on Pa. Site Search, secure state grant funding to incentivize development/redevelopment, and, if warranted, complete a development feasibility study.</p>	<p>Partners</p> <ul style="list-style-type: none"> • Potter County Community Development Department • Pennsylvania Department of Community and Economic Development • Potter County Redevelopment Authority

	Action	Measure	Partners
2.4	<p>Action Encourage efforts to promote the business incubator in Coudersport for small, diverse business startups and cottage industries and advance other shared-work space programs throughout Potter County.</p>	<p>Measure Qualitative and quantitative utilization Increase between base year (2020) and target improvement (2025).</p>	<p>Partners</p> <ul style="list-style-type: none"> • Potter County Community Development Department • Wilds Cooperative of Pennsylvania • Potter County Redevelopment Authority
2.5	<p>Action Support a diversity of economic development efforts by focusing/investing in arts, culture, and music in support of regional vitality.</p> <p>Resurrect the Potter County Council on the Arts.</p>	<p>Measure Operating support to promote, advocate, and foster opportunities for arts organizations and audiences.</p>	<p>Partners</p> <ul style="list-style-type: none"> • Potter County Community Development Department • Local artisans, musicians, and volunteers
2.6	<p>Action Support and encourage farm and forest owners seeking to increase demand for local agricultural and forest products, through technical assistance, education, and marketing support.</p>	<p>Measure Convene a summit of farmers and forest owners, together with public agencies, to develop a strategic marketing plan. Investigate federal and state support programs for marketing of local agricultural products. Conduct educational activities on the health benefits of dairy products, fruits, and vegetables.</p>	<p>Partners</p> <ul style="list-style-type: none"> • Penn State Extension • Potter County Conservation District • Local Farming and Forest Owners Organizations
2.7	<p>Action Leverage the resources of the region's tourism agencies to market Potter County as a tourism destination.</p>	<p>Measure Expansion of tourism marketing and consistent branding in the county. Active engagement and coordinated partnership with Visit Potter-Tioga.</p>	<p>Partners</p> <ul style="list-style-type: none"> • Contingent on 1.1 findings to identify the best public-sector partners to attract more visitors.
2.8	<p>Action Convene training for local officials and business owners on a variety of topics including tourism marketing.</p>	<p>Measure Measured by the number of training sessions held annually, and number of officials and business owners trained.</p>	<p>Partners</p> <ul style="list-style-type: none"> • Potter County Community Development Department • County Association of Township Officials

2.9	<p>Action Identify high priority tourism projects in Potter County and develop a corresponding funding and implementation strategy. May include expanding four-season attractions, trails, bike tourism, and motorized vehicle tourism.</p> <p>Quiet</p>	<p>Measure Advancement of at least one priority tourism project and/or annual event to include funding for planning and implementation (may include state grant funding).</p> <p>Evaluate and amend, as needed, municipal and county land development ordinances to protect the Dark Skies at Cherry Springs State Park and other critical natural resources upon which nature-based tourism is dependent.</p> <p>Investigate opportunities to link trails and recreational watercourses with wider networks, including the Triple Divide Trail System connecting Rochester, NY with Williamsport, Pa, and the Susquehanna River headwaters section of the 3,000-mile-long Capt. John Smith Chesapeake National Historic Trail.</p> <p>Advocate with state and municipal agencies, as well as private property partners, for reasonable measures that balance the need for trails that accommodate motorized recreational vehicles with environmental stewardship and nature-based "quiet places." Support public engagement and education on trail development issues and their potential economic impact on Potter County.</p>	<p>Partners</p> <ul style="list-style-type: none"> • Potter County Community Development Department • Potter County Municipalities • Pa. Department of Conservation and Natural Resources (DCNR)
2.10	<p>Action Participate in state advocacy to help shape Pennsylvania's legislative and policy initiatives for agricultural, forestry, timber, and energy industries.</p>	<p>Measure Formulation of proposed legislative strategies and advocacy events that provide information on legislative activities and provide opportunity to speak to, and hear, from legislators and representatives</p>	<p>Partners</p> <ul style="list-style-type: none"> • State Senators and Representatives • Potter County Board of Commissioners

2.11	<p>Action Continue to advocate for the Denton Hill State Park Study to be implemented and continue to support its development into a four-season recreation park.</p>	<p>Measure Reopening of Denton Hill State Park as a vibrant four-season attraction.</p>	<p>Partners</p> <ul style="list-style-type: none"> • Potter County Board of Commissioners • DCNR Bureau of Forestry • DCNR Bureau of State Parks
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Communities

Investigate municipalities to determine feasibility of the proposed actions, goals, and visions for the region and determine how to best address the regional needs and vision for the region.			
3.1	Action Adopt a strategy for promoting and supporting home maintenance and neighborhood pride.	Measure Establishment of a training program for Potter County's local officials and community leaders. Measured by the number of training sessions held annually, and number of individuals trained.	Partners <ul style="list-style-type: none"> • Potter County Community Development Department • County Association of Township Officials
3.2	Action Improve building code enforcement countywide through borough/township engagement.	Measure Creation and enforcement of local ordinances governing property maintenance.	Partners <ul style="list-style-type: none"> • Potter County Community Development Department • Potter County Municipalities
3.3	Action Continue to leverage statewide programs to remove blight. In addition, identify and address locations of illegal dumping throughout Potter County.	Measure Number of blighted properties addressed and number of illegal dumping sites identified and addressed.	Partners <ul style="list-style-type: none"> • Potter County Housing and Redevelopment Authorities • Potter County Municipalities • Potter County Conservation District
3.4	Action Investigate creating a land bank (Pa. Act 153-2012) and working with local developers to rehabilitate housing stock and/or convert large homes into two or more units, and consider developing a financial model to incentivize market-rate apartments, townhouses, and ADA accessible single-family homes.	Measure Review results of land bank investigation and, if warranted, pursue specific strategies for housing rehabilitation. Number of housing units rehabilitated or converted, and the implementation of a financing model to incentivize the private sector.	Partners <ul style="list-style-type: none"> • Potter County Community Development Department • Potter County Housing and Redevelopment Authorities • Potter County Municipalities

Page | 34

3.5	Action Reimagine catalyst sites/core main streets and determine phased projects, initially along U.S. Route 6 and later along other highways in Potter County, for redevelopment to potentially include streetscapes, façade improvements, and the development of shopping, dining, and cultural amenities.	Measure Conduct a visioning session with the public and stakeholders and advance a Master Plan for one or more prioritized sites/corridors.	Partners <ul style="list-style-type: none"> • Potter County Community Development Department • Potter County Municipalities
3.6	Action Support regional efforts to implement high quality wayfinding and signs as a way to brand and market the region's growth areas.	Measure Number of municipalities improved with wayfinding.	Partners <ul style="list-style-type: none"> • Contingent on 3.1 findings to identify the best public-sector lead to facilitate wayfinding and signage
3.7	Action Conduct a market study for the purpose of attracting additional tourism lodging options to the region. If feasible, identify investors and grant funding to support implementation.	Measure Completion of a lodging market study. Identification of investors and grant funding.	Partners <ul style="list-style-type: none"> • Potter County Planning and Community Development Departments • Visit Potter-Tioga
3.8	Action Encourage the use of homes for tourist lodging and update ordinances to ensure municipalities and the county receive applicable taxes.	Measure Completion of ordinances and an awareness campaign surrounding the county's need for tourist lodging. Provide education to seasonal home owners on the benefits of using their homes for short-term rentals to tourists.	Partners <ul style="list-style-type: none"> • Potter County Planning and Community Development Departments • County Association of Township Officials • Homeowners (year-round and seasonal) • Real Estate Professionals
3.9	Action	Measure Partnerships established with foundations, institutes, and other entities (Harwood	Partners <ul style="list-style-type: none"> • Potter County Human Services

Investigate establishment of a "volunteer bank" and other measures to increase community engagement.	Institutes, Orton Family Foundation, Pa. Humanities Council, etc.) to implement proven community revitalization strategies.	<ul style="list-style-type: none"> • Potter County Community Development Department
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Infrastructure/Environment

4.1	<p>Action Continue to develop and support a county and regional cellular and broadband deployment strategy. In addition, support Potter County Education Council's efforts to expand through telecommunications.</p>	<p>Measure Convening of a task force that inventories existing infrastructure, identifies anchor customers, and proactively engages service providers to expand coverage.</p>	<p>Partners (Who and When)</p> <ul style="list-style-type: none"> • North Central Pa. Regional Planning & Development Commission (North Central) • Potter County Planning and Community Development Departments • Potter County Education Council • Tri-County Rural Electric Cooperative, Inc.
4.2	<p>Action Convene training for local officials on municipal adoption and use of capital improvement programming to address locally-owned transportation infrastructure.</p>	<p>Measure Establishment of a training program for Potter County's local officials on a variety of topics, including capital improvement programming. Measured by the number of training sessions held annually, and number of officials trained. Long-term, the success of</p>	<p>Partners</p> <ul style="list-style-type: none"> • Potter County Board of Commissioners • Potter County Planning and Community Development Departments • North Central RPO

		municipal adoption and use of capital improvement programming.	
4.3	<p>Action Improve coordination with the North Central RPO and the Pennsylvania Department of Transportation (PennDOT) District 2-0 to improve local bridges and roadways.</p>	<p>Measure Attendance at North Central RPO meetings and the number of projects on the regional Transportation Improvement Program (TIP) and Long Range Transportation Plan (LRTP)</p> <ul style="list-style-type: none"> • Recommendation of priority roadway and bridge projects, betterment needs, and other modal infrastructure. • Development of a regional bridge bundling program to address off-system bridges or locally-owned structures less than 20 feet in length. • Utilization of the PennDOT Connects Initiative to incorporate pedestrian and bicycle improvements. 	<p>Partners</p> <ul style="list-style-type: none"> • Potter County Planning Department • Potter County Municipalities • Potter County Board of Commissioners
4.4	<p>Action Address the shortage of volunteer first responders and investigate the use of municipal and/or county funds to help cover training and certification requirements.</p>	<p>Measure Number of actions implemented; total funding used to support first responders training and certification; and the total increase of volunteer first responder numbers.</p>	<p>Partners</p> <ul style="list-style-type: none"> • Local Fire/Ambulance Stations/Companies • Potter County Local Emergency Planning Committee • Potter County Department of Emergency Services
4.5	<p>Action Support municipal water/sewer authorities in their capital improvement planning and assist with identifying grant funding (e.g., USDA Rural Development).</p>	<p>Measure Prioritization of one or more water/sewer infrastructure upgrade projects for implementation and the total amount of grant funding secured.</p>	<p>Partners</p> <ul style="list-style-type: none"> • Potter County Planning and Community Development Departments • Water/Sewer Authorities • USDA Rural Development

4.6	<p>Action Organize a team to identify areas that are in greatest need of water protection and determine potential sources of contamination in those areas.</p> <p>Expand current partnerships.</p> <p>Educate local government leaders and the public on potential threats to water quality and steps that can be taken to protect water resources.</p>	<p>Measure Number of studies completed/areas evaluated.</p> <p>Implementation and updating of state-certified sourcewater management plans.</p> <p>Prioritization of one or more environmental quality risks with corresponding action items.</p>	<p>Partners</p> <ul style="list-style-type: none"> • Potter County Planning and Community Development Departments • Potter County Conservation District • Triple Divide Watershed Coalition • Potter County Water Quality Work Group • County Association of Township Officials • Local schools
4.7	<p>Action Work with the Federal Emergency Management Agency (FEMA) to address floodplain issues affecting insurance rates and community development potential.</p>	<p>Measure Number of meetings held with FEMA and impacted communities to outline next steps.</p>	<p>Partners</p> <ul style="list-style-type: none"> • Potter County Board of Commissioners • Potter County Planning and Community Development Departments • Townships and Boroughs

Public Health (including Mental Health and Substance Abuse)

5	<p>Improve the health of the community by addressing mental health and substance abuse issues.</p> <p>The goal is to provide services and support to individuals and families who are struggling with mental health and substance abuse issues.</p>		
5.1	<p>Action Review county's current available health care services to identify obstacles to access, as well as opportunities to retain and expand providers and services.</p> <p>Devise strategies to address identified obstacles and gaps.</p>	<p>Measure Implement strategies and garner requisite support from the medical community and government agencies.</p>	<p>Partners (Who and When)</p> <ul style="list-style-type: none"> • Potter County Board of Commissioners • Potter County Human Services • UPMC Cole
5.2	<p>Action Review the county's existing mental health and substance abuse treatment and rehabilitation centers and services to identify opportunities to strengthen existing resources as well as to attract new providers.</p>	<p>Measure Complete review of existing services and outline needed investments and/or expansion of services.</p>	<p>Partners</p> <ul style="list-style-type: none"> • Potter County Board of Commissioners • Potter County Human Services • Dickinson Center, Inc.
5.3	<p>Action Partner to coordinate services for mental and behavioral health and substance abuse.</p>	<p>Measure Review number of coordinated visits prior to partnership with number of yearly visits after established.</p>	<p>Partners</p> <ul style="list-style-type: none"> • Potter County Human Services • UPMC Cole
5.4	<p>Action Continue with implementation of criminal justice strategic plan</p>	<p>Measure Fill vacant Criminal Justice Coordinator position.</p> <p>Review of progress on strategic plan.</p> <p>Improve collection, analysis, and dissemination of data.</p>	<p>Partners</p> <ul style="list-style-type: none"> • Potter County Board of Commissioners • Potter County Criminal Justice Advisory Board

EXHIBIT A

**POTTER COUNTY SOLID WASTE AUTHORITY
POTTER COUNTY, PENNSYLVANIA**

DISPOSAL CONTRACT

This Agreement is made this 14th day of October, 2020, by and between the Potter County Solid Waste Authority of 2504 SR 49 West, Ulysses, PA 16948, hereinafter called Authority and Casella Waste Management having a place of business at 225 Homer Street, Olean, NY 14760 hereinafter called Contractor.

In consideration of the mutual covenants set forth herein and with the intent to be legally bound the parties agree as follows:

The parties agree that this is a contract which shall apply to only the services checked below: (CHECK ONLY ONE BOX)

- DISPOSAL SERVICES ONLY
- TRANSPORTATION SERVICES ONLY
- BOTH TRANSPORTATION AND DISPOSAL SERVICES

THE FOLLOWING DEFINITIONS AND PROVISIONS SHALL APPLY TO ALL CONTRACTS (DISPOSAL, TRANSPORTATION OR BOTH):

I. **DEFINITIONS**

Unless the context clearly indicates otherwise, the following words and terms, as used in this Request for Proposals shall have the following meanings:

Authority - Potter County Solid Waste Authority

Bidding Documents - Bidding documents shall include, but shall not be limited to the following: Advertisement for Proposals; Request for Proposals for Municipal Solid Waste Transportation Services or Disposal Services or Both; Proposal Form (re: "Proposal for Municipal Solid Waste Disposal Services or for Municipal Solid Waste Transportation Services or for Both"); Landfill Questionnaire; Non-collusion Affidavit; Proof of Insurance; and Performance Bond. The parties hereto specifically agree that the Bidding Documents are hereby incorporated herein by reference thereto and shall have the same force and effect as if specifically written herein

Bulky Waste (White Goods) - Large items of refuse, including but not limited to, appliances, furniture, auto parts, trees, branches or stumps which may require special handling due to their size, shape or weight.

Collateral Bond - A penal bond agreement in a sum certain, payable to the Authority, executed by the owner or operator and supported by the deposit with the Authority of Cash, negotiable bonds of the United States, the Commonwealth of Pennsylvania, the Pennsylvania Turnpike Commission, the General State Authority, the Pennsylvania State Public School Building Authority or a Commonwealth municipality, Commonwealth bank automatically renewable and assignable certificates of deposit or irrevocable and standby Commonwealth Bank letters of credit.

Commercial Waste - All solid waste originating from commercial establishments engaged in non-manufacturing or non-processing business, including, but not limited to, stores, markets, office buildings, restaurants, shopping centers and theaters.

Construction/Demolition Waste - Solid waste resulting from the construction or demolition of buildings and other structures, including, but not limited to, wood, plaster, metals, asphaltic substances, bricks, block and unsegregated concrete.

Contract Documents - The Contract Documents shall include all Bidding Documents as well as the provisions of this Contract. The Contractor agrees to perform all of the work described in the contract documents and comply with the provisions therein for the terms and options periods therein specified.

Contractor - The individual, firm, partnership, joint venture, corporation, or association providing municipal solid waste disposal services under contract with the Authority.

County - Potter County, Pennsylvania

Department - The Pennsylvania Department of Environmental Protection (DEP).

Domestic or Residential Waste - Solid waste comprised of garbage and rubbish which normally originates from residential private households, apartment houses or other dwelling units.

Garbage - Putrescible animal or vegetable wastes resulting from the handling, preparation, cooking, serving or consumption of food and food containers.

Hauler or Waste Collector - Any person, firm, partnership, association or corporation, including any municipality, engaged in the business of collecting and transporting municipal solid waste to processing or disposal facilities.

Hazardous Waste - Waste which, by reason of its composition or characteristic, is toxic or hazardous waste as defined in the Resource Conservation and Recovery Act of 1976, Subtitle C, 42 USC Section 6901 et seq., regulations issued thereunder, Act 97, regulations issued under Act 97, and hazardous substances as defined in the Federal Comprehensive Environmental Response, Compensation and Liability Act or any analogous federal, state or local law, all the foregoing as now in effect or as may hereafter be amended.

Industrial Waste - Solid waste resulting from manufacturing and industrial processes, including, but not limited to, those carried out in factories, foundries, mills, processing plants, refineries, mines and slaughter houses.

Institutional Waste - Solid waste originating from institutions including, but not limited to, public buildings, hospitals, nursing homes, orphanages, schools and universities.

Leaf Waste - Leaves, garden residues, shrubbery and tree trimmings, and similar material, but not including grass clippings.

Municipal Recycling Program - A source separation and collection program for recycling municipal waste, or a program for designated drop-off points or collection centers for recycling municipal waste, that is operated by or on behalf of a municipality. The term shall include any source separation and collection program for composting leaf waste that is operated by or on behalf of a municipality. The term does not include any program for recycling construction and demolition waste or sludge from sewage treatment plants or water supply treatment plants.

Municipality - Any city, borough, incorporated town, township, or county or any municipal authority created by any of the foregoing.

Municipal Waste or Solid Waste - Garbage, refuse, industrial lunchroom or office waste and other material, including solid, liquid, semi-solid or contained gaseous material resulting from operation of residential, municipal, commercial or institutional establishments or from community activities; and any sludge not meeting the definition of residual or hazardous waste

from municipal, commercial, or institutional water supply treatment plant, wastewater treatment plant or air pollution control facility.

Operator - A person or municipality that operates a municipal solid waste processing or disposal facility.

Owner - The person or municipality who is the owner of record of a solid waste processing or disposal facility or part of a facility.

Performance Bond - A corporate surety bond or collateral bond that guarantees compensation to the Authority in the event that it must assume the obligations and/or duties of the Contractor in order to continue the service as defined by the Contract.

Permit - A permit issued by the Pennsylvania Department of Environmental Protection or other applicable governmental body of another state or nation to operate a municipal waste disposal or processing facility.

Permit Area - The area of land and water within the boundaries of the permit, which is designated on the permit application maps as approved by the Department.

Recycling - The collection, separation, recovery and sale or reuse of metals, glass, paper, leaf waste, plastics and other materials which would otherwise be disposed or processed as municipal waste.

Refuse - Discarded waste materials in a solid or semi-liquid state, consisting of garbage, rubbish or a combination thereof.

Remaining Permitted Capacity - The weight or volume of municipal waste that can be disposed at a permitted municipal waste disposal or processing facility. The term shall only include the weight or volume capacity for which a valid permit has been issued.

Residual Waste - Any garbage, refuse, other discarded material or other waste, including solid, liquid, semi-solid or contained gaseous material resulting from industrial, mining and agricultural operations and any sludge from an industrial, mining or agricultural water supply treatment facility, wastewater treatment facility or air pollution control facility; if it is not hazardous.

Resource Recovery Facility - A facility that provides for the extraction and utilization of materials or energy from municipal waste that mechanically extracts materials from municipal waste, a combustion facility that converts the organic fraction of municipal waste to usable energy and any chemical or biological process that converts municipal waste into a fuel product or other usable material. The term does not include methane gas extraction from a municipal waste landfill, nor any separation and collection center, drop-off point or collection center for

recycling municipal waste, or any source separation or collection center for composting leaf waste.

Rubbish - Non-putrescible solid wastes consisting of combustible and non-combustible materials including yard and garden wastes.

Sewage Sludge - The coarse screenings, grit and dewatered or air-dried sludges, septic and holding tank pumpings and other residues from municipal and residential sewage collection and treatment systems.

Stabilized Sewage Sludge - Sewage sludge that has been treated to reduce odor potential and the number of pathogenic organisms. Treatment methods includes anaerobic and aerobic digestion, composting lime stabilization and chlorine stabilization.

Surety Bond - A penal bond agreement in a sum certain, payable to the Authority, executed by the owner or operator of a facility and a corporation licensed to do business as a surety in Pennsylvania and approved by the Authority, and which is supported by the guarantee to payment on the bond by the surety.

Tipping Fee - The schedule of fees established by the owner or operator of a transfer station, sanitary landfill, resource recovery or disposal facility for accepting various types of solid waste delivered for processing or disposal.

II. SCOPE OF CONTRACT

1. **Effective Date**

The contract shall become effective on _____. The Contractor shall begin providing service for the Authority on January 1, 2021.

2. **Term of contract**

This contract shall have the following term(s):

Initial 3 yrs of
10-year contract: January 1, 2021 - December 31, 2023

First Option Period January 1, 2024 - December 31, 2026

Second Option Period January 1, 2027 - December 31, 2030

The Authority, in its sole discretion, shall have the right to either exercise one or both of said First Option Period and Second Option Period to extend this contract for the additional

option term(s) or shall cancel this contract either after the Initial Term or after the First Option Period. The Authority shall notify the Contractor of its decision to exercise its option periods or to cancel this contract no later than six (6) months prior to the expiration of the initial term or the first option period.

3. Compliance With Applicable Laws

The parties to the contract agree that the laws of the Commonwealth of Pennsylvania shall govern the validity, construction, interpretation and effect of the contract. The Contractor shall conduct the service of municipal waste disposal or transportation or both as provided for by the contract in compliance with all applicable federal and state regulations and laws. The contract and the work to be performed as described therein is also subject to the provisions of all pertinent Potter County ordinances which shall be made a part hereof with the same force and effect as if specifically set out therein.

4. Breach of Contract

If the Contractor fails to perform, or to perform in a satisfactory manner, or to perform in accordance with applicable laws and regulations, the Authority shall have the right to demand in writing adequate assurances from the Contractor that steps have been or are being taken to rectify the situation. Within ten (10) days of receipt of any such demand, the Contractor must submit to the Authority a written statement that explains the reasons for the non-performance or delayed, partial or substandard performance during that period and any continuance thereof. The contractor shall also have the option to present an explanation before the entire Board of Authority. Upon receipt of the Contractor's statement or the failure of the Contractor to submit a statement, the Authority may, except under the conditions of Force Majeure as defined herein, vote to terminate the contract and as a remedy make demands under the terms of the Contractor's performance bond.

5. Liquidated Damages

A. It is hereby understood and mutually agreed, by and between the Contractor and the Authority, that the municipal waste disposal services or transportation services or both to be performed under the contract are vital for the protection of public health and welfare, and it is further understood and agreed that the services to be performed under the contract will be commenced on the date specified in the contract.

B. If the Contractor neglects, fails or refuses to provide the waste disposal services or transportation service or both in accordance with the terms and provisions of the contract, then the Contractor does hereby agree, as a part consideration for the awarding of the contract, to pay to the Authority an amount to be determined as hereinafter set forth, not as a penalty, but as

liquidated damages for such breach of contract for each and every calendar day that the Contractor is in default.

C. The amount of the liquidated damages shall be equal to the total waste disposal cost or transportation cost or both (as is applicable) incurred by the Authority, up to the amount of the performance bond.

D. The Contractor shall not be responsible for the payment of any liquidated damages whenever the Authority determines, in its sole discretion, that the Contractor was without fault and the Contractor's reasons for the breach of contract are acceptable. Furthermore, the Contractor shall not be responsible for any liquidated damages under the conditions of Force Majeure as defined herein.

6. Force Majeure

Neither the Contractor nor the Authority shall be liable for the failure to perform their duties and obligations under the contract or for any resultant damages, loss, expenses, etc., if such failure was the result of an act of God, riot, insurrection, war, catastrophe, natural disaster or any other cause which was beyond reasonable control of the Contractor or the Authority and which the Contractor or Authority was unable to avoid by exercise of reasonable diligence.

7. Assignment of Contract

No assignment of the contract or any right accruing under the contract shall be made in whole or in part by the Contractor without prior express written approval by the Authority. The delegation of any contract duties, if approved by the Authority, will also require the written consent of the surety for the Contractor's performance bond because such delegation will not relieve the Contractor or his surety of any liability or obligation to perform. In the event of any delegation of a duty, the delegate shall assume full responsibility and liability for performance of that duty without affecting the Contractor's liability.

8. Change of Ownership

In the event of any change of control or ownership of the Contractor's facilities, the Authority shall maintain the right to hold the original owner solely liable. However, the Authority, at its sole option, may determine that the new ownership can adequately and faithfully perform the duties and obligations of the contract for the remaining term(s) of the contract, and elect to execute a novation, which will allow the new ownership to assume the rights and duties of the contract and release the former ownership of all obligations and liabilities. The new ownership would then be solely liable for the performance of the contract and any claims or liabilities under the contract.

9. Waivers

A waiver by either party of any breach of any provisions of the contract shall not be taken or held to be a waiver of any succeeding breach of such provisions or as a waiver of any provision itself. No payment or acceptance of compensation for any period subsequent to any breach shall be deemed a waiver of any right or acceptance of defective performance. Where the condition to be waived is a material part of the contract, such that its waiver would affect the essential bargains of the parties, the waiver must be supported by consideration and take the form of a contract modification as provided for in the contract.

10. Illegal and Invalid Provisions

In the event any term, provision, or their part of the contract should be declared illegal, inoperative, invalid or unenforceable, such term or provision shall be deemed to be amended to conform with the appropriate laws or regulations. In the case of illegal or invalid provisions, the remainder of the contract shall not be affected and shall remain in full force and effect.

11. Joint and Several Liability

If the Contractor is comprised of more than one individual, corporation or other entity, each of the entities comprising the Contractor shall be jointly and severally liable.

12. Binding Effect

The provisions, covenants and conditions of the contract shall apply to and bind the parties, their legal heirs, representatives, successors and assigns. The parties specifically agree that all of the Bidding Documents are incorporated into this contract by reference thereto and shall have the same effect as if fully written into the text of this agreement.

13. Amendments to the Contract

No amendment or modifications of the terms and conditions of the contract shall be effective unless such amendment or modification is in writing and signed by authorized representatives of all parties entitled to receive a right or obligated to perform a duty under the contract. A signed original amendment to the contract shall be furnished to all parties to be fastened to the original contract.

14. Merger Clause

The contract shall constitute the final and complete agreement and understanding between the parties. All prior and contemporaneous agreements and understanding, whether oral or written, are to be without effect in the construction of any provision or term of the contract if they alter, vary or contradict the contract.

III. SERVICE, OPERATIONS AND PERFORMANCE

THE FOLLOWING PROVISIONS RELATE TO DISPOSAL SERVICES ONLY:

1. **Services of the Contractor**

The Contractor shall provide municipal waste processing and disposal services as defined in the bid documents for the Authority. The Contractor agrees to accept and process or dispose of all quantities and types of municipal solid waste originating from sources located in Potter County which is delivered to the Potter County Transfer Station in accordance with all applicable federal, state and local laws and regulations. The Contractor shall not be responsible for the collection or transportation of the waste materials from the sources in Potter County to the Potter County Solid Waste Authority. Further, the Contractor shall not be responsible for the transportation of the waste materials from the Potter County Solid Waste Authority to the Contractor's processing or disposal facility unless this agreement also includes such transportation services.

2. **Acceptable Municipal Waste**

Contractor shall accept all types of municipal solid waste from Potter County.

3. **Quantities of Municipal Waste**

The Contractor hereby guaranties adequate landfill or waste capacity and agrees to accept all quantities of municipal solid waste that are delivered to the Potter County Solid Waste Authority during the initial term and any applicable option periods up to a ten-year period.

4. **Delivery of Wastes**

The municipal solid waste to be accepted under the contract will be delivered to the Contractor's facility by municipal or private waste haulers (or by Contractor if transportation services are also to be provided by Contractor.) The waste haulers responsible for delivering the municipal solid waste that will be accepted under the contract will be regulated and licensed by the Authority. Only the municipal waste materials delivered to the Contractor's facility by the haulers licensed by the Authority will be covered by the contract and counted as waste for which payment is due from the Authority. The Authority will provide the Contractor with a list of the designated licensed hauler(s) for the purposes of this contract.

5. Minimum Hours of Operation

At a minimum, the Contractor shall be required to accept municipal solid waste from Authority licensed waste haulers during the hours of 8:00 a.m. to 4:00 p.m. on weekdays (Monday through Friday) and 8:00 a.m. to noon on Saturdays. The Contractor shall have, subject to approval of the Authority, which approval shall not be unreasonably withheld, discretion to make alternative or special arrangements for accepting waste at earlier or later hours or on Sundays.

6. Complaints

The Contractor shall receive and respond to all complaints regarding the acceptance of waste materials at its facility. Any complaints received by the Authority will be directed to the Contractor. In the event the Contractor cannot satisfactorily resolve a complaint within two (2) days after receipt of the complaint, the Authority shall have the right to demand a written explanation or satisfactory resolution of the complaint pursuant to the breach of contract provisions in the contract.

7. Municipal Recycling Programs

The Authority, the County and the individual municipalities in Potter County shall retain the right to establish and operate municipal recycling programs to source separate and remove recyclable materials from the municipal waste stream prior to delivery of the waste to the Contractor's facility. The Authority shall retain the right to construct and operate any type of processing facility to separate and recover recyclable materials or produce other resources from the mixed waste stream after collection and before delivery of the waste to the Contractor's facility.

8. Title to Solid Waste

The title to the municipal waste and the benefits of marketing any materials or energy recovered from the waste shall pass to the Contractor upon delivery of the waste to the Contractor's facility (or if both disposal and transportation services are being provide by Contractor, title to such waste shall pass at the time the Contractor's trailers containing the waste are removed from the Potter County Transfer Station grounds.)

9. Unacceptable or Hazardous Waste

The licensed waste haulers shall not be entitled to deposit or deliver any hazardous waste materials, exclusive of the normal household hazardous waste constituents typically found in municipal waste, or any other types of municipal waste material, which have been designated as

unacceptable in this contract (Contractor shall provide a listing of such unacceptable waste prior to the execution of this agreement which shall be attached hereto and incorporated herein by reference), to the Contractor's facility. The Contractor shall have the discretion to inspect and reject any hazardous or unacceptable waste delivered to the facility by the hauler(s) (or deposited in Contractor's trailers if both disposal and transportation services are provided) and the Authority shall be responsible for the prompt removal and disposal of the unacceptable waste so identified and shall bear all costs for the transportation of the unacceptable waste so identified.

10. Basis and Method of Payment

A. All tipping fees shall be paid directly by the Authority within thirty (30) days after receipt of written proof (by certified weigh master) of the volume of Potter County waste delivered to Contractor's facility.

B. The Contractor shall not charge a tipping fee to the Authority that is greater than the rates established by this contract for such waste but Contractor may, in its sole discretion, charge a lesser tipping fee to the Authority.

11. Maximum Tipping Fees of Rate Schedule

The rate or tipping fee to accept various types of municipal waste shall be such fees as are specified in the Bidding Documents and Proposal Form.

12. Rate Escalation and Adjustments

A. The only rate increases which shall be applicable to this contract as those increases set forth in the Bidding Documents and the Proposal Form.

IV. RECORD KEEPING AND REPORTING REQUIREMENTS

1. Measurement of Waste

The Contractor will be required to install and maintain a scale to weigh all incoming waste to the municipal waste landfill or resource recovery facility. The scale used to weigh solid waste shall conform to the Weights and Measurement Act of 1965 (73 P.S. Sections 1651-1692) and applicable regulations thereunder (or to similar provisions of any other applicable jurisdiction in which the facility is located). The operator of the scale shall be a licensed public weighmaster under the Public Weighmasters Act (73 P.S. Sections 1771-1796) and regulations

thereunder or under similar provisions in the applicable jurisdiction in which the facility is located.

2. Daily Operational Records

The Contractor shall make and maintain an operational log for each day that municipal waste is received, processed or disposed. At a minimum, the following information shall be recorded in the daily operational log:

- A. The type and weight of all solid waste received;
- B. The County from which the solid waste originated, or if the waste originated from outside the state, the state in which the solid waste originated; and
- C. The name of the hauler or transporter of the solid waste received.

3. Quarterly Operation Report

The Contractor shall prepare and submit to the Authority a quarterly operation report. The quarterly reports shall be submitted on or before the 20th day of April, July, October and January of each year for the preceding three (3) month calendar period ending the last day of March, June, September and December, respectively. At a minimum, the following information shall be included in each quarterly operational report:

- A. The type and weight of all solid waste received in each month of the quarterly reporting period;
- B. The names of the haulers or transporters that delivered waste originating from Potter County;
- C. The type and weight of solid waste received each month from each hauler or transporter that delivered waste originating from Potter County; and
- D. A summary of the type and total weight of solid waste received each month from Potter County and the type and total weight received from all other sources.

4. Annual Operation Report

The Contractor shall prepare and submit to the Authority an annual operation report for each calendar year or other fiscal year approved by the Authority. The annual operation report shall be submitted on or before February 1st of each year for the prior year unless an alternate

submission date is approved by the Authority. At a minimum, the following information shall be included in each annual operational report:

- A. The type and weight of all solid waste received during the annual reporting period;
- B. The names of the haulers or transporters that delivered waste originating from Potter County;
- C. A summary of the type and total weight of solid waste received from each hauler or transporter that delivered waste originating from Potter County;
- D. A summary of the type and total weight of solid waste received from Potter County and the type and total weight received from all other sources;
- E. For municipal waste landfills, a description of the capacity or volume used during the past year and the remaining permitted capacity;
- F. A current Certificate of Insurance as evidence of continuous insurance coverage for public liability insurance as required under the contract;
- G. For resource recovery facilities, the name and location of the disposal facilities where any bypassed wastes and waste by-products, such as incinerator ash, were ultimately disposed, and;
- H. Copies of all notices of violation, civil penalty assessments and administrative orders issued by Federal or state regulatory authorities to the owner or operator of the facility during the year.

The Contractor shall prepare and submit to any governmental authority requiring reports by operators of disposal facilities all required reports, and shall provide to the Authority all information and data required for submission of reports that are specifically required to be filed by the Authority concerning the operation and performance of the facilities subject to the contract. The provisions of the section concerning ex post facto laws shall not apply and the Contractor shall not be entitled to any additional compensation for compliance with this paragraph on reporting.

5. Administrative Inspections

The Authority and its authorized agent or employee(s) shall have access to and the right to copy any logs, records, papers, reports or other documents pertaining to the quantities and sources of solid waste accepted at the facility for the purpose of verifying compliance with terms and provisions of the Authority municipal waste disposal contract.

6. Special Reporting Requirements

The Contractor shall provide written notification to the Authority of any permit modification applications for the following types of permit changes, at the time that the application is first submitted to the Department:

- A. Changes in the permitted site volume or capacity,
- B. Changes in the permitted average daily waste volume or loading rate,
- C. Changes in the permitted acreage, and
- D. Changes in ownership.

THE FOLLOWING PROVISIONS SHALL RELATE TO ALL CONTRACTS
(DISPOSAL, OR TRANSPORTATION, OR BOTH DISPOSAL AND TRANSPORTATION)

V. PUBLIC LIABILITY INSURANCE REQUIREMENTS

1. Insurance Requirement

The Contractor shall be required to maintain in full force and effect throughout the term of the contract, and any option period or extension thereof, a general liability insurance policy to provide continuous coverage against third party claims for property damage and personal injury, as specified in this section. The effective date of the required insurance policy shall be prior to the initiation of any waste disposal services under this contract.

2. Conditions of Insurance

The insurance policy must comply with the following conditions:

- A. RESERVED
- B. The policy shall follow the standard commercial or comprehensive general liability policy and shall include coverage for property damage and bodily injury to third persons.
- C. The policy shall be in one of the following forms:

- Per occurrence and aggregate limits apply separately to property damage and bodily injury; or

- Per occurrence and aggregate limits apply to property and bodily injury combined.

D. The policy shall provide that the policy may not be cancelled or otherwise terminated by anyone until the Authority has been given written notice of cancellation by certified mail, return receipt requested. The policy shall further provide that termination will not be effective until at least 120 days after the written notice is received by the Authority.

E. The amount of coverage provided for property damage and bodily injury may be exclusive or inclusive of legal defense costs.

F. The policy shall provide for full payment of claims up to the full amount of coverage required herein, regardless of the deductible amount. If the policy provides the insurer with a right to reimbursement by the insured for payment of the deductible amount. If the policy does not provide the insurer with a right of reimbursement or similar method of recoupment, the insured shall provide additional coverage amounts to meet the requirements herein by purchase of excess coverage for the deductible amount.

3. Minimum Insurance Coverage

A. The general liability insurance policy shall provide the following minimum coverages when separate limits apply to property damage and bodily injury:

(1) For coverage which is exclusive of legal defense costs, the minimum amount of coverage for property damage is \$500,000 per occurrence with an annual aggregate of \$1,000,000. The minimum amount of coverage for bodily injury is \$1,000,000 per occurrence with an annual aggregate of \$2,000,000.

(2) For coverage which is inclusive of legal defense costs, the minimum amount of coverage for property damage is \$750,000 per occurrence with an annual aggregate of \$1,500,000.

B. The general liability insurance policy shall provide the following minimum coverages when limits for property damage and bodily injury are combined:

(1) For coverage which is exclusive of legal defense costs, the minimum amount of combined coverage for property damage is \$1,500,000 per occurrence with an annual aggregate of \$3,000,000.

(2) For coverage which is inclusive of legal defense costs, the minimum amount of combined coverage for property damage is \$2,250,000 per occurrence with an annual aggregate of \$4,500,000.

4. Proof of Insurance Coverage

The Contractor shall be required to submit to the Authority proof of insurance coverage before any final disposal contract is executed. At a minimum, proof of insurance will consist of a certificate of insurance which:

- A. States the name of the insurance company, the insured owner and the facility covered by the policy.
- B. Identifies the kinds of coverage provided by the policy and the amounts of coverage, exclusive of legal costs.
- C. Identifies the beginning and ending dates for the policy.
- D. Specifies that a minimum 120 day prior written notice shall be given the insurer to the Authority and the owner, by certified mail, before any cancellation or other termination of the policy becomes effective.
- E. States that the insurer is liable for payment on the policy without regard for the bankruptcy or insolvency of the insured.
- F. Be signed by an authorized agent of the insurance company.

A complete copy of the insurance policy(ies) listed in the certificate of insurance shall be provided to the Authority within 30 days of submission of such certificate. The Authority may accept as proof of insurance an insurance policy issued to a person or municipality that operates the facility, who is not the permittee, in lieu of a policy issued to the permittee.

5. Maintenance of Insurance Coverage

The Contractor shall be required to submit to the Authority a current certificate of insurance as evidence of continuous insurance coverage as part of the annual operation report required under the contract. The annual certificate of insurance shall contain the same information and provisions as specified for the original proof of insurance certificate under the requirements of the preceding paragraph. Failure to submit the required proof of insurance or to maintain the required proof of insurance or to maintain the required minimum insurance

coverages may result in forfeiture of the performance bond in accordance with the provisions of the contract.

VI. PERFORMANCE BOND REQUIREMENTS

1. Mandatory Performance Bond

The Contractor shall be required to submit to the Authority a performance bond as specified herein before the contract is executed. The performance bond shall be held by the Authority as security for the faithful performance of the Contractor's duties and obligations as provided by the terms of the contract. The performance bond shall be payable to the Authority and shall provide for continuous liability throughout the term of the contract. The type and amount of the performance bond shall be as specified herein.

2. Acceptable Types of Bonds

A. Under the terms and conditions stated herein, the Authority will accept surety bonds as a guarantee for the Contractor's performance.

B. If requested, the Authority may accept collateral bonds or a combination of surety and collateral bonds as a guarantee for the Contractor's performance provided that the collateral bonds comply with the requirements of applicable law.

C. The Authority may accept a performance bond executed by an operator who is not the permittee, in lieu of a bond executed by the permittee, provided the bond meets the requirements stated herein.

D. The Authority may accept a collateral bond funded through the tipping fees payable under this contract, as a guarantee for the Contractor's performance. Under such an arrangement, the Contractor shall provide for 40% of tipping fees paid under the contract to be placed in an account, payable to the Authority under the terms of the bond agreement, until a sufficient amount has been accumulated to satisfy the requirements of this section.

3. Conditions for Surety Bonds

A. The Authority will only accept bonds from a surety authorized to do business in the Commonwealth of Pennsylvania when the surety bond is signed by an appropriate official of the surety. If the principal place of business of the surety is outside Pennsylvania, the surety bond must also be signed by an authorized resident agent of the surety. Attorneys-in-fact who sign the

bonds must file with each bond an effectively dated copy of their power-of-attorney, bearing the seal of the surety company, evidencing such agent's authority to execute the bond.

B. The bond shall be made payable to the Authority and provide that full payment shall be made under the bond within thirty (30) days of receipt of the Authority declaration of forfeiture by the surety.

C. The bond shall provide that the surety and the principal are jointly and severable liable for payment of the bond amount.

D. The Contractor will provide in the bond that the amount shall be confessed to judgment and execution upon forfeiture.

E. The Authority will retain, during the term of the bond, and upon forfeiture of the bond, a property interest in the surety's guarantee of payment under the bond which may not be affected by bankruptcy, insolvency or other financial incapacity of the operator or principal on the bond.

F. In the case of extension or renewal of the contract, the Contractor shall furnish a performance bond in an amount determined in the same manner as stated herein and under the same terms and conditions as the original bond. The performance bond for any contract extension or renewal period must be furnished to the Authority no later than sixty (60) days prior to the end of the initial contract period. The original surety, however, is in no way obligated to extend or renew the bond.

G. The contract shall be subject to termination by the Authority, at any time if the required performance bond shall be cancelled or the surety thereon relieved from liability for any reason.

H. The surety may cancel the bond by sending written notice of cancellation to the Authority, the operator and the principal on the bond, only under the following conditions:

- (1) The notice of cancellation shall be sent by certified mail, return receipt requested.
- (2) The cancellation may not take effect until 120 days after receipt of the notice of cancellation by the Authority, operator and principal on the bond, as evidenced by the return receipts.
- (3) Within sixty (60) days after receipt of the notice of cancellation, the Contractor shall provide the Authority with an equivalent replacement bond.
- (4) Failure of the Contractor to furnish a suitable replacement bond within ninety (90) days after receipt of the notice of cancellation shall constitute grounds for forfeiture of the

performance bond as provided herein and termination of the contract. If the Authority declares the bond forfeited before the expiration of the 120 day period, the notice of cancellation shall be null and void.

4. Bond Amount Determination and Adjustments

A. The amount of the initial bond shall be based upon twenty percent (20%) of the approximate amount of total revenue that the Contractor should realize for the waste disposal services or transportation services or both under the contract over the first year of the contract. The approximate amount of total revenue shall be determined as specified in the bid documents.

B. The amount of the bond shall be adjusted annually to reflect projected changes for each subsequent year in the estimated annual average quantities and unit cost tipping fees of municipal waste disposal, such that a twenty percent (20%) performance bond is maintained for each subsequent year of the contract term.

5. Forfeiture of Performance Bond

A. The Authority may declare a bond forfeiture when it determines that one or more of the following has occurred:

(1) The Contractor has violated or continues to violate the terms and conditions of the bond.

(2) The Contractor fails or refuses to comply with the terms or conditions of the contract.

(3) The contractor fails or refuses to furnish an acceptable replacement bond within the specified time period after receipt of a notice of cancellation for any existing bond or upon extension or renewal of the contract by the Authority.

(4) The permit for the Contractor's municipal waste landfill or resource recovery facility or transportation services under bond has been suspended or revoked by applicable authorities for violation of Federal, State, or local laws, ordinances, or regulations.

(5) The Contractor has become insolvent, failed in business, enters into bankruptcy or liquidation, had a receiver appointed by the Court or cannot demonstrate or prove the ability to continue to comply with the duties and responsibilities under the terms and conditions of the contract.

VII. NONDISCRIMINATION

Neither the Contractor nor any subcontractor nor any person(s) acting on his behalf shall discriminate against any person because of race, sex, age, creed, color, religion or national origin.

VIII. INDEMNIFICATION

The Contractor will indemnify and save harmless the Authority, the County and their officers, agents, servants and employees from and against any and all suits, actions, legal proceeding, claims, demands, damages, costs, expenses and attorney fees resulting from a willful or negligent act or omission of the Contractor, its officers, agents, servants, and employees in the performance of this contract; provided, however, that the Contractor shall not be liable for any suits, actions, legal proceedings, claims, demands, damages, costs, expenses and attorney's fees arising out of the award of this contract or the willful or negligent act of omission of the Authority, the County, or their officers, agents, servants and employees.

IX. PERMITS

The Contractor shall be responsible for obtaining any and all permits necessary for the construction and operation of the solid waste disposal or processing facilities or transportation services or both required to comply with the terms and conditions of the contract, and any and all costs or expenses of obtaining such permits.

THE FOLLOWING PROVISIONS SHALL ONLY APPLY TO CONTRACTORS PROVIDING TRANSPORTATION SERVICES OR BOTH DISPOSAL AND TRANSPORTATION SERVICES:

ADDITIONAL TRANSPORTATION PROVISIONS

1. The Contractor will begin performance including having all his equipment on site at the Authority transfer station for the Hauling of solid waste therefrom to the designated final waste disposal site on the commencement date as set forth in the bid documents.
2. The Contractor will furnish all of the material, supplies, tools, equipment, labor and other services necessary for the hauling of solid waste in accordance with applicable laws and rules and regulations including all necessary licenses and permits therefor.
3. The Authority will pay to the Contractor on a monthly basis and within thirty (30) days of receipt of an invoice which sets forth the amount due and all relevant information from which the amount due was calculated including but not limited to:

- a. The date on which solid waste was transferred.
- b. The name, address, phone number, manager and location of the disposal site, the route travelled and the number of miles travelled in each direction. Contractor agrees that it will take the most direct route possible to the disposal site.
- c. The weight of each load of waste delivered to the disposal site.
- d. The name, address and phone number of the driver who delivered the waste.
- e. Identification of the truck and trailer utilized for the transportation of the solid waste.

IN WITNESS WHEREOF, the parties hereto set their hands and seals of the dates set forth below:

POTTER COUNTY SOLID WASTE AUTHORITY:

Date: 10-14-20

By: Joseph J. Luthy

Title: Chairman

ATTEST:

Name: Sheryl McKezsey

Title: Vice Chairman

SEAL

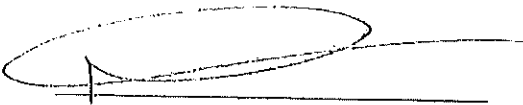
CONTRACTOR:

Date: 10-20-2020

By: Donald Run

Title: GENERAL MANAGER

Address: 225 HOMER ST. CLEON NY



ATTEST:

Name: Michael Stehman

Title: Region Vice President

SEAL

POTTER COUNTY MUNICIPAL WASTE MANAGEMENT ORDINANCE
ORDINANCE NO. 1 of 1991

WHEREAS, the Municipal Waste Planning, Recycling and Waste Reduction Act, Act 101 of July 28, 1988, P.L. 528 was approved by the General Assembly of Pennsylvania;

WHEREAS, Act 101 gave the County of Potter, Commonwealth of Pennsylvania (the "County") (a) the primary responsibility for planning for municipal waste management within its boundaries and (b) the primary power to control the flow of municipal waste generated within it's boundaries;

WHEREAS, Act 101 requires the County to prepare and obtain approval of a solid waste management plan not later than March 26, 1991;

WHEREAS, Section 303(d) of Act 101 authorizes counties to enter into an agreement with another person, including a municipal authority, pursuant to which that person undertakes to fulfill some or all of the County's responsibilities for implementation of the approved County Solid Waste Management Plan;

WHEREAS, the Board of County Commissioners of Potter County ("Commissioners") designated the Potter County Solid Waste Authority ("Authority") as the agency to implement the Potter County Solid Waste Management Plan (the "Plan");
WHEREAS, the Commissioners have caused the Potter County Solid Waste Management Plan to be prepared by the Potter County Solid Waste Authority Advisory Committee;

WHEREAS, the requirements and legal obligations imposed upon Potter County by Act 101 will be fulfilled, in part, by enactment of this Ordinance; and

WHEREAS, upon adoption of the "Plan" by the "Commissioners" and approval by Pennsylvania DER this Ordinance shall represent the primary vehicle for implementation of "County" responsibilities in conjunction with the continuing responsibilities of each municipality regarding storage, collection, processing and recycling of municipal solid waste, subject to the limitations, requirements, and penalties as provided in Act 101;

NOW, THEREFORE, it is hereby enacted and ordained by the Board of County Commissioners, Potter County, Commonwealth of Pennsylvania as follows:

Section 1. Definitions

The following capitalized terms when used in this Ordinance, shall have the meaning set forth herein below.

"Act 97" - The Solid Waste Management Act, Act of July 7, 1980, P.L. 380, No. 97 § 101, enacted and amended, now or hereafter. (35 P.S. § 6018.101 et seq.)

"Act 101" - The Municipal Waste Planning, Recycling and Waste Reduction Act of July 28, 1988, P.L. 528, No. 101, as enacted and now or hereafter amended. (53 P.S. § 4000.101 et seq.)

"Authority" - The Potter County Solid Waste Authority, a municipal authority incorporated by the County and organized and existing under the Municipality Authorities Act of 1945, as amended.

"Authority Rules and Regulations" - The Rules and Regulations adopted and revised from time to time by the Potter County Solid Waste Authority and approved by the Board of County Commissioners of Potter County.

"County" - The County of Potter, Commonwealth of Pennsylvania; including the agencies and officers or officials designated by the Board of County Commissioners to perform functions and duties pursuant to this Ordinance.

"Existing Contract" - Any contract of any Municipality, for the storage, collection, transportation, processing or disposal of Municipal Solid Waste or Source Separated Recyclable Materials generated or located within a County which was (1) legally entered into, (2) when entered into was legally enforceable, (3) was in force on September 26, 1988 or prior to the adoption of the Potter County Solid Waste Management Plan pursuant to Act 101, excluding renewals of such contracts.

"License" - A license or permit issued by the Authority authorizing the holder to collect, transport, or deliver Municipal Solid Waste, Source Separated Recyclable Materials or such other waste materials as may be designated in accordance with this Ordinance by Rules and Regulations of the Authority upon approval by the Commissioners to a municipal solid waste facility, a recycling facility, or such other solid waste storage, collection, transfer, processing or disposal facility or site within or outside Potter County as may be designated in the Potter County Solid Waste Plan.

"Municipal Waste Facility" - Any solid waste storage, collection, transfer, processing or disposal facility or site (1) constructed, owned or operated by or on behalf of the Authority or (2) which may be utilized by County residents and business institutions, pursuant to contracts between the business institution and the Authority or (3) to

which the Municipal Waste may be delivered in accordance with the Potter County Solid Waste Management Plan and Rules and Regulations of the "Authority".

"Municipal Waste" - Municipal Waste is defined in Section 103 of Act 101.

"Municipality" - A Municipality within Potter County, Commonwealth of Pennsylvania and the County of Potter, in accordance with the Code of the Commonwealth of Pennsylvania.

"Person" - Any individual, firm, partnership, corporation, association, institution, cooperative enterprise, municipality, municipal authority, governmental entity or agency, or any other legal entity whatsoever which is recognized by law as the subject of rights and duties. In connection with any provisions of this Ordinance prescribing a fine, penalty, imprisonment, denial or grant of any license, or any combination of the foregoing, the term "person" shall include the officers and directors of any corporation or other legal entity having officers and directors.

"Plan" - The Municipal Solid Waste Management Plan of Potter County, 1990, as now or hereafter amended.

"Recycling" - The collection, separation, recovery or reuse of metals, glass, paper, leaf waste, plastics and other materials which would otherwise be disposed or processed as municipal waste or the mechanized separation and treatment of municipal waste (other than through combustion) and creation and recovery of reusable materials other than a fuel for the creation of energy.

"Recycling Facility" - A facility employing a technology which includes a process that separates or classifies municipal waste and creates or recovers reusable materials that can be sold to or reused by a manufacturer as a substitute for a supplement to virgin raw materials. The term "Recycling Facility" shall not mean transfer stations or landfills for solid waste nor composting facilities or resource recovery facilities.

"Residual Waste" - Residual Waste is defined in Section 103 of Act 101.

"Source Separated Recyclable Materials" - Materials generated or collected within Potter County that are (1) separated from other municipal waste at the point of origin in accordance with the Plan and (2) recycled.

"System" or "Potter County Solid Waste System" - The overall Potter County Solid Waste Management System, and every aspect thereof, owned or operated or utilized by or on behalf of Potter County or the Potter County Solid Waste Authority and implementation of the Plan, including without limitation equipment, vehicles, offices, staff, transfer stations, landfills and the like.

Section 2. Implementation

The Potter County Solid Waste Authority shall have the power and it shall be its primary duty to implement the Plan and enforce this Ordinance.

Section 3. Waste Flow Control

A. All municipal solid waste shall be transported to and delivered to the Potter County Transfer Station or a facility as otherwise designated in the Plan and affirmed by the Rules and Regulations prescribed by the Potter County Solid Waste Authority.

B. All Source Separated Recyclable Material shall be transported and delivered to the Potter County Recycling Center designated by the Plan and affirmed in the Rules and Regulations of the Potter County Solid Waste Authority or to a person licensed by the Authority to store, collect, transport, process or dispose of source separated recyclable materials.

C. No person shall transport or deliver, or cause to be transported or delivered, municipal solid waste or residual waste to a solid waste processing facility or disposal facility other than the Potter County Transfer Station unless such transport or delivery is expressly provided for in the Plan and authorized by the "Authority".

D. No person shall dump litter, municipal solid waste, residual waste or source separated recyclable materials or cause to be dumped or littered any type of solid waste at any place in Potter County other than officially designated places or facilities in accordance with this Ordinance and the Plan and the Potter County Solid Waste Authority Rules and Regulations.

E. No person, unless holding a License in accordance with Section 4 of this Ordinance, shall take, retrieve or pick-up any recyclable materials which have been placed at curbside for pick up or which have been placed into any designated drop off center or roll-off. This provision shall not preclude any person from donating or selling any recyclable material to another person provided that such person receiving the recyclable material may not collect the donated or sold materials from the

curbside on any day scheduled for collection of recyclable materials by the Authority or any municipality.

Section 4. Licensing

A. No person, unless holding a License (or otherwise authorized in writing by the Authority or the municipality for those municipalities which enact mandatory curbside collection of recyclables) shall store, collect, transport, process or dispose of municipal solid waste, residual waste, or source separated recyclable materials.

B. No person who generates, owns or possesses municipal solid waste, residual waste, or source separated recyclable materials shall, by contract for collection services or otherwise, cause, permit or assist in the storage, collection, transportation, processing or disposal of any municipal solid waste, residual waste, or source separated recyclable materials by any Person who does not hold a License (or is not otherwise authorized in writing by the Authority or the Potter County Recycling Coordinator or the municipality for those municipalities which enact mandatory curbside collection of recyclables).

C. Notwithstanding the provisions of Section 4 (A) and Section 4 (B) above, a Person residing within the County may, without a License, transport and deliver municipal solid waste and residual waste to the Potter County Transfer Station and source separated recyclable materials to the Potter County Recycling Center or to a licensed collector, when the municipal solid waste and the residual waste and source separated recyclable materials were generated at the person's residence or in the normal course of the person's business.

D. No Person, unless holding a License or otherwise authorized in writing by the Authority or the municipality for those municipalities which enact mandatory curbside collection of recyclables, shall process or dispose of municipal solid waste or residual waste generated or collected outside the County at a municipal waste facility located within Potter County.

E. No municipal waste or residual waste generated within Counties nearby to Potter County shall be transported or delivered to any municipal waste facility located within Potter County, except as authorized by the Plan, and the Authority pursuant to solid waste disposal agreements between the Authority, and the governing body of the County in which such waste materials were generated, subject to approval of the Board of Potter County Commissioners.

Section 5. [RESERVED]

Section 6. Potter County Solid Waste Authority Rules and Regulations

A. In order to carry forth the power and duty to implement the Plan and this Ordinance, the Potter County Solid Waste Authority shall have the power in its discretion to adopt and enforce Rules and Regulations, but only after the Rules and Regulations have been approved by the Board of Commissioners and after due notice as required by Section 14 of this Ordinance.

B. The Potter County Solid Waste Authority Rules and Regulations shall, at a minimum:

- (1) Identify those categories of materials from municipal solid waste and residual solid waste which shall be subject to specific waste facility designation;
- (2) [RESERVED]
- (3) Identify the municipal solid waste facility for each selected category or municipal waste and residual waste upon a municipality-by-municipality basis or upon a hauler-by-hauler basis, or upon some other reasonable basis;
- (4) Specify such pre-disposal processing or separation or other requirements as are deemed necessary or convenient for protection for public health and safety and the efficient, effective, reliable and safe operation of a municipal solid waste facility, a recycling facility, and the Potter County Solid Waste System;
- (5) Govern the issuance, administration and revocation of Licenses, including without limitation, application procedures, fees, standards and conditions for Licenses, record and reporting requirements, License display requirements, equipment and vehicle requirements;
- (6) Govern any other matters deemed necessary or convenient by the Authority for the protection of public health and safety and the efficient, effective, reliable and safe operation of a solid waste facility and the Potter County Solid Waste System, including without limitation:
 - (a) withholding, suspending or revoking licenses; and

- (b) establishing fees for use of the Potter County Solid Waste System; and
- (c) establishing fees and penalties for violations of the Authority Rules and Regulations (which fees and penalties may be established as determined by the Authority in an amount designed to protect the public health and safety and the Potter County Solid Waste System and to compensate the Authority for the costs, damages and lost revenues related to any such violation).

- (7) Require the monthly reporting of the volume of recyclables collected by type and the volume marketed by Licensed Collectors on the forms provided by the Potter County Recycling Coordinator.

C. The Authority Rules and Regulations shall ensure the efficient, effective, reliable and safe operation of the solid waste system. All fees shall be reasonable and uniform.

Section 7. Existing Contract(s)

A. Nothing in this Ordinance shall be construed to impair the obligations of an existing contract so long as the contract complied with Pennsylvania solid waste laws at the time of contract execution.

B. No renewal or modification of any existing contract, and no new contract for any municipality for the storage, collection, transportation, processing or disposal of municipal waste, residual waste or source separated recyclable materials shall be entered into after the effective date of this Ordinance unless such renewal or modification or new contract shall have the prior written consent of the Authority and shall conform to the requirements of the Plan, this Ordinance, and all Authority Rules and Regulations.

Section 8. Additional Facilities

An additional waste landfill may be sited in Potter County if Potter County would join or form a regional solid waste authority and such additional landfill is recommended by such regional authority. Otherwise, no additional municipal waste landfills shall be opened or operated within Potter County unless such facility is provided for in the Potter County Solid Waste Plan.

Section 9. Unlawful Activity

It shall be unlawful for any person to violate, or cause or permit or assist in the violation of, any provision of this Ordinance or any provision of the Authority Rules and Regulations. All unlawful conduct shall also constitute a public nuisance.

Section 10. Penalties

A. Any person violating any provision of this Ordinance, or any provision of the Authority Rules and Regulations, shall, upon conviction thereof and a summary proceeding, be sentenced for each violation to pay a fine of not more than \$1,000.00 and cost of prosecution and, in default of the payment of such fines and costs, to undergo imprisonment for not more than thirty (30) days. Each violation of any provision of this Ordinance or any provision of the Authority Rules and Regulations, and each day that such violation shall exist, shall constitute a separate violation and offense.

B. Fines shall be paid to Potter County and deposited into the Potter County Solid Waste Authority Enforcement Fund.

Section 11. Enforcement and Prosecution

A. The Potter County Solid Waste Authority shall administer and enforce on behalf of the County and on its own behalf the provisions of this Ordinance and the provisions of the Authority Rules and Regulations.

B. In the event the Authority shall be unable or unwilling to carry forth its obligations under Section 11 (A) above, the County shall administer and enforce the provisions of this Ordinance.

Section 12. Injunctive Relief

In addition to any other remedy provided in this Ordinance, the County or the Authority may jointly or severally institute proceedings to restrain any violation of, or to require compliance with, this Ordinance, the Authority Rules and Regulations, or the Plan.

Section 13. Concurrent Remedies

The penalties and remedies set forth in this Ordinance are in addition to, not in lieu of, any fines, penalties or remedies provided in the Authority Rules and Regulations. The existence or exercise of any remedy shall not prevent the County or the Authority from exercising any other remedy provided under this Ordinance or under the Authority rules and regulations or, available at law or equity.

Section 14. Notice

At least thirty (30) days prior to the effective date of any Authority Rules and Regulations, or amendments thereto, the Authority shall forward a copy of the proposed Rules and Regulations, or amendments thereto, to the Commissioners and to each Municipality, and to all haulers known to the Authority to operate within Potter County, and publish in a newspaper of general circulation within the County a notice that a copy of the proposed Authority Rules and Regulations, or amendments thereto, are available for public review and comment.

Section 15. Severability

The provisions of this Ordinance are severable. If any provision of this Ordinance or its application to any person or circumstance is held invalid by a Court of competent jurisdiction, such invalidity shall not affect any other provision or application of this Ordinance.

Section 16. Effective Date

This Ordinance shall become effective on the first day of the ensuing calendar month following the date of approval of the Plan, or the date on which the Plan is deemed to be approved by the Pennsylvania Department of Environmental Resources.

Enacted and Ordained this 18th day of January, 1991.

COUNTY OF POTTER
COMMONWEALTH OF PENNSYLVANIA

BY:

David F. Miller
Chairman, County Commissioners

Attest:

W. J. Lampinger
Chief Clerk

Boyd Sutter
Member, County Commissioners

Seal

Mary M. Jones
Member, County Commissioners

POTTER COUNTY SOLID WASTE AUTHORITY
RULES AND REGULATIONS
FOR THE POTTER COUNTY MUNICIPAL
WASTE FLOW CONTROL ORDINANCE
POTTER COUNTY SOLID WASTE MANAGEMENT PLAN

The purpose of these Rules and Regulations is to protect the health and welfare of the residents of POTTER COUNTY and to provide an effective and efficient way to collect and dispose of the waste generated within POTTER COUNTY.

A. CATEGORIES OF WASTE:

1. Residential
2. Commercial
3. Institutional
4. Residual
5. Sewage Sludge
6. Septic Tank Waste
7. Infectious and Chemotherapeutic
8. Demolition
9. Leaf and Yard

Each of these categories has a specific process for proper handling.

B. DESIGNATED FACILITY FOR PROPER DISPOSAL:

1. Residential;

Residential waste generated within the boundaries of Potter County must be sent to the Transfer Station in good for proper disposal.

2. Commercial;

All Commercial non-hazardous waste generated within the boundaries of Potter County must be sent to the Transfer Station for proper disposal.

3. Institutional;

All Institutional, non-hazardous, non-infectious waste generated within the boundaries of Potter County must be sent to the Transfer Station for proper disposal.

4. Residual;

All manufactures of Residual waste in Potter County must have filed the proper documentation with the Department of Environmental Resources. The Department will in turn give specific instructions as to the proper disposal of each specific case.

5. Sewage Sludge;

All Sewage Sludge generated within the boundaries of Potter County must be dealt with on an individual basis. Each Sewage treatment facility must file the proper documentation with the Department of Environmental Resources. The Department will then issue the specific instructions as to the proper disposal of such waste.

6. Septic Tank Waste;

Septic Tank Waste generated within the boundaries of Potter County must be deposited in the proper sewage treatment facility. There is at this time one plant that will accept waste. It is Galeton. Field spreading may only be done with permission of the Department of Environmental Resources and under specific instructions.

7. Infectious and Chemotherapeutic;

All Infectious and Chemotherapeutic Waste generated within the boundaries of Potter County is presently and must continue to be disposed by the appropriate incineration method at a location approved by DER and the Authority. All medical practices within the County must make arrangements with the appropriate hospital for the use of their incinerator and must notify the Authority, in writing, regarding the chosen disposal site. Any fee imposed by said hospital is the responsibility of the individual using the service.

8. Demolition;

All Demolition waste generated within the boundaries of Potter County must be disposed either through or to the Transfer Station.

9. Leaf and Yard;

Leaf and Yard waste are currently being disposed by each municipality. Some are composting and some are using it for fill. The Transfer Station does not accept Leaf and Yard waste.

C. SOURCE SEPARATED MATERIALS, RECYCLABLE;

Recycling is certainly allowed and encouraged the following items are considered Recyclable material;

1. Clear Glass
2. Colored Glass
3. Steel and Bimetallic cans
4. Aluminum cans

5. Aluminum Scrap
6. Ferrous Scrap
7. Newsprint
8. Office Paper
9. Corrugated Cardboard
10. Plastic
11. All other material designated by the PCSWA to be Source Separated Material, Recyclable.

D. UNACCEPTABLE WASTE;

The following are considered Unacceptable Waste,

1. All Classified Material (i.e. RESIDUAL, INFECTIOUS AND CHEMOTHERAPUTIC, HAZARDOUS)
2. Drums, barrels and buckets that contain any liquid. All must have lids removed and be free from any residue.
3. Explosives and Ordinance Materials
4. Gas Cylinders
5. Liquid Waste (containing less than 20% solids)
6. Radioactive Waste
7. Solid Waste generated outside Potter County unless authorized by the PCSWA or their administrator.

E. LICENSE;

1. No person shall collect, haul, or transport any municipal solid waste upon or through any streets or alley of the County without a current, valid County License, except when that solid waste is generated at a person's residence or in the normal course of a person's business. Additionally, a license is not required if a person desires to assist his or her neighbor in transporting their respective waste to the Transfer Station or normal drop off point.

2. Any person, except as stated above, who desires to collect, haul, or transport any municipal solid waste within the County shall submit a license application and an application fee to the Potter County Solid Waste Authority. A minimum period of ten (10) days shall be allowed for approval or denial by the authority or its administrator.

3. Prior to issuing a license the Authority may require proof of insurance.

4. Prior to issuing a license the Authority may require a performance bond. This may be in the amount of an estimated three months billing. This will be made payable to

the Authority in the event of default in payment of tipping fees by the applicant.

5. All licenses will be issued for a period of one year. This license is not transferable.

6. The Potter County Solid Waste Authority reserves the right to revoke a license at any time for any violation of these Rules or Regulations, the Potter County Municipal Waste Flow Control Ordinance, the Potter County Waste Management Plan or any applicable state or federal laws or regulations.

7. In the event that any information on the license application changes during the term of the license the licensee must inform the Authority or its administrator within ten (10) days. Failure to inform the Authority or its administrator could result in the license being revoked.

8. The license must be displayed in an area of sight for the Transfer Station Operator.

9. A licensed operator must dispose of all waste at either the Transfer Station or another area designated by the Potter County Solid Waste Authority and at no other location.

10. All operators must operate in a safe manner and obey all laws.

F. OTHER MATTER OF CONCERN;

1. Those individuals found to be improperly disposing of their Solid Waste, i.e. landfilling or improper storage will be subject to fines and punishment under the terms of these Rules & Regulations and the Potter County Municipal Waste Flow Control Ordinance.

2. The license application fee is to be \$5.00 per hauler for the first truck and \$1.00 for each additional truck. This fee is to be submitted with the application and is not refundable even if the license is refused for any reason.

3. The tipping fee for solid waste is currently set at \$ 110.00 per ton at the Transfer Station. The Tipping Fee may be changed by the Potter County Solid Waste Authority with thirty (30) days written notice.

4. The Tipping Fee for out of County Recyclable material is subject to change on a daily basis. This will be decided by the Potter County Solid Waste Authority or their administrator as deemed necessary.

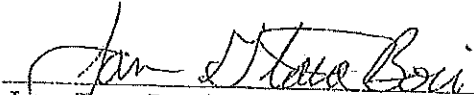
5. The Fines for the violation of the Potter County Municipal Waste Flow Control Ordinance or these Rules and Regulations shall be not less than \$100.00 and not to exceed \$ 1000.00 and the cost of prosecution per violation.

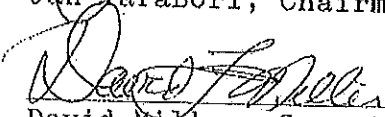
6. Any person or persons disposing of improper waste at the Transfer Station will be liable for the clean up and proper disposal of said material.

G. All collectors of Recyclable material in Potter County must be Licensed by the Potter County Solid Waste Authority. This License will be issued at a cost of \$1.00 per individual. Any individuals that have both a Solid Waste disposal business and a Recycling business must be licensed accordingly. Those individuals that Recycle their own material need not be licensed. Only those individuals or businesses that buy and/or sell recyclable material for revenue shall require a license.

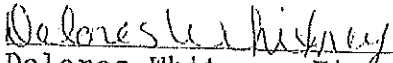
1. All licensed recyclers must report monthly the amount of recycled material handled. This is to be in tons per item not dollars. This report must be submitted to the Potter County Solid Waste Authority by the tenth day of the following month.

POTTER COUNTY SOLID WASTE AUTHORITY


Jan TaraBori, Chairman


David Miller, Secretary-Treasurer

ATTEST


Delores Whitney, Fiscal Coordinator

Potter Leader-Enterprise

Proof of Publication in the Potter Leader-Enterprise

(Under Act. No. 587. Approved May 16, 1929)

State of Pennsylvania }
County of Potter } ss:

Natalie Kennedy Managing Editor of the Potter Leader-Enterprise of the County and State aforesaid, being duly sworn, deposes and says that the Potter Leader-Enterprise, a legal periodical published in the Borough of Coudersport, County and State aforesaid, was established in September 1987 since which date the Potter Leader-Enterprise has been regularly issued in said County, and that the printed notice or publication attached hereto is exactly the same as was printed and published in the regular editions and issues of the said Potter Leader-Enterprise on the following dates, vis:

February 13th, February 20th, & February 27th, 2020

Affiant further deposes that she is the Managing Editor of the Potter Leader-Enterprise, a legal periodical of general circulation, to verify the foregoing statement under oath, and that neither the affiant nor the Potter Leader-Enterprise is interested in the subject matter of the aforesaid notice or advertisement and that all allegations in the foregoing statements as to time, place and character of publication are true.

Legals

LEGAL NOTICE

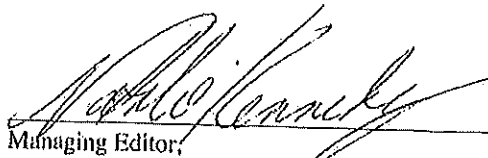
POTTER COUNTY SOLID
WASTE
AUTHORITY
POTTER COUNTY,
PENNSYLVANIA

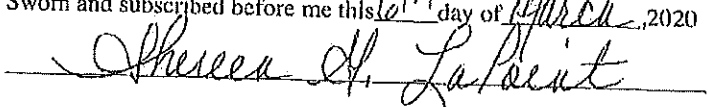
PUBLIC NOTICE AND RE-
QUEST FOR PROPOS-
ALS FOR MUNICIPAL
SOLID WASTE DISPOSAL
AND TRANSPORTATION
SERVICES

The Potter County Solid Waste Authority, on behalf of the County of Potter, in accordance with Section 502(d) of PA Act 1988-101 (63 P.S. § 4000.502(d)), is hereby soliciting proposals for a ten year long-term municipal solid waste disposal contract(s) for: municipal solid waste disposal services; or municipal solid waste transportation services; or both.

Sealed proposals will be received by the office of the Potter County Solid Waste Authority located on 2504 SR 49 West, Ulysses, Pennsylvania 16948 until 3:00 p.m., prevailing time on Tuesday, May 12, 2020. All proposals will be publicly opened by the authority at 7:30 p.m. on Wednesday, May 13, 2020 at the offices of the Authority.

Copies of the Request for Proposals package (which is required for bidding) may be purchased for \$50.00 after Tuesday, February 25, 2020, only from the Solid Waste Authority Office at 2504 SR 49 West, Ulysses, Pennsylvania 16948 Tel. (814) 848-9610.



Managing Editor,
Potter Leader-Enterprise
Sworn and subscribed before me this 6th day of March, 2020


My commission expires July 1st, 2021

Commonwealth of Pennsylvania

NOTARIAL SEAL
Shereen G. LaPoint, Notary Public
City of Wellsboro, Tioga County
My Commission Expires 07/21/2021



Advertisement for Proposal Potter County Solid Waste Authority Potter County, Pennsylvania

Public notice and request for proposals
for municipal solid waste disposal and transportation services

The Potter County Solid Waste Authority, on behalf of the County of Potter, in accordance with Section 502(d) of PA Act 1988-101 (53 P.S. §4000.502(d)), is hereby soliciting proposals for a ten year long-term municipal solid waste disposal contract(s) for: municipal solid waste disposal services or municipal solid waste transportation or both.

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Potter Leader-Enterprise

Proof of Publication in the Potter Leader-Enterprise

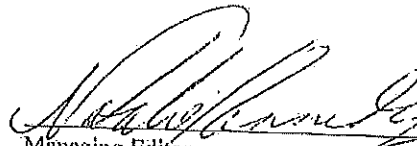
(Under Act. No. 587. Approved May 16, 1929)

State of Pennsylvania }
County of Potter } ss:

Natalie Kennedy Managing Editor of the Potter Leader-Enterprise of the County and State aforesaid, being duly sworn, deposes and says that the Potter Leader-Enterprise, a legal periodical published in the Borough of Coudersport, County and State aforesaid, was established in September 1987 since which date the Potter Leader-Enterprise has been regularly issued in said County, and that the printed notice or publication attached hereto is exactly the same as was printed and published in the regular editions and issues of the said Potter Leader-Enterprise on the following dates, vis:

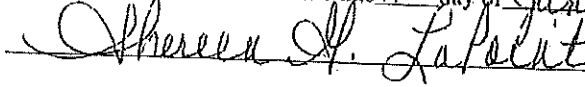
June 4th, 2020

Affiant further deposes that she is the Managing Editor of the Potter Leader-Enterprise, a legal periodical of general circulation, to verify the foregoing statement under oath, and that neither the affiant nor the Potter Leader-Enterprise is interested in the subject matter of the aforesaid notice or advertisement and that all allegations in the foregoing statements as to time, place and character of publication are true.



Managing Editor,
Potter Leader-Enterprise

Sworn and subscribed before me this 11th day of June, 2020



POTTER COUNTY SOLID WASTE AUTHORITY
POTTER COUNTY, PENNSYLVANIA

PUBLIC NOTICE AND REQUEST FOR PROPOSALS FOR MUNICIPAL SOLID WASTE DISPOSAL AND TRANSPORTATION SERVICES

The Potter County Solid Waste Authority, on behalf of the County of Potter, in accordance with Section 502(d) of PA Act 1988-101 (53 P.S. § 4000.502(d)), is hereby soliciting proposals for a ten year long-term municipal solid waste disposal contract(s) for municipal solid waste disposal services; or municipal solid waste transportation services; or both.

Sealed proposals will be received by the office of the Potter County Solid Waste Authority located on 2504 SR 49 West, Ulysses, Pennsylvania 16948 until 3:00 p.m., prevailing time on Wednesday, July 22, 2020. All proposals will be publicly opened by the authority at 7:30 p.m. at a special meeting on Wednesday, July 22, 2020 at the offices of the Authority.

Copies of the Request for Proposals package (which is required for bidding) may be picked up after Monday, June 8, 2020, only from the Solid Waste Authority Office at 2504 SR 49 West, Ulysses, Pennsylvania 16948 Tel. (814) 848-9610.

July 21st, 2021
Commonwealth of Pennsylvania

NOTARIAL SEAL
G. LaPoint, Notary Public
Wellsboro, Tioga County
Commission Expires 07/21/2021

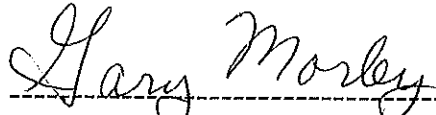
Potter County
2504 SR 49
West
Wysser, PA
16948



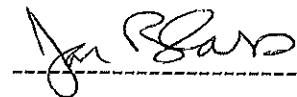
Solid Waste
Authority
Phone: 814-848-
9610
Fax: 814-848-
9640

At the regular meeting of the Potter County Solid Waste Authority held on August 10, 2022 the Authority Board unanimously approved the Revision to the Ten (10) Year Solid Waste Management Plan for Potter County, motion made by Jon Blass and seconded by Steve.

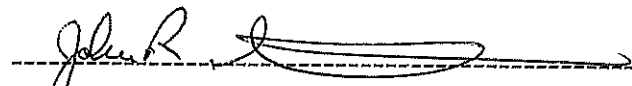
POTTER COUNTY SOLID WASTE AUTHORITY



Gary Morley, Chairman

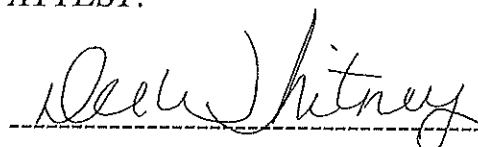


Jon Blass, Vice-Chairman



John Stilson, Sect/Treas

ATTEST:



Dee Whitney, Office Manager



Established
1804

County of Potter Board of Commissioners

One North Main Street, Suite 207
Coudersport, Pennsylvania 16915
Telephone: 814-274-8290 Fax: 814-274-8284
www.pottercountypa.net

Nancy J. Grupp, Chair
Paul W. Heimel, Commissioner
Barry Hayman, Commissioner

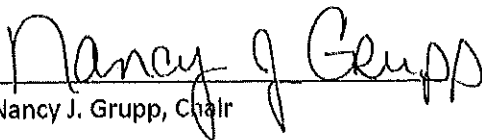
Jessica M. Giebel, Chief Clerk
Thomas R. Shaffer, Solicitor


At the regular meeting of the Potter County Commissioners held on September 22, 2022, the Board of Commissioners unanimously approved the Ten (10) Year Solid Waste Management Plan for Potter County. The approved Ten (10) Year Solid Waste Management Plan was as follows:

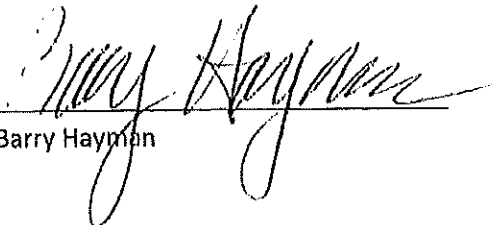
Upon Motion made by Commissioner Barry Hayman and seconded by Commissioner Nancy Grupp, Commissioner Heimel was absent.

Sincerely,

POTTER COUNTY COMMISSIONERS


Nancy J. Grupp, Chair


Paul W. Heimel


Barry Hayman

*Potter County
2504 SR 49 West
Ulysses, PA 16948*



*Solid Waste Authority
Phone: 814-848-9610
Fax: 814-848-9640*

COMMENT PERIOD

August 12, 2022 to September 13, 2022

Comment attached

pcswa11@gmail.com

From: Genesee Township <bosgenesetwp@gmail.com>
Sent: Monday, September 12, 2022 12:19 PM
To: pcswa11@gmail.com
Subject: Address Correction

Good Afternoon,

Notice was taken on the second page of chapter 5 of the Solid Waste Management Program where roll-off bins and their locations are listed Genesee Township has Wintergreen Rd, Genesee and we are located on Hickox Rd. if this change is needed. Thank you and have a great day!!

Very Respectfully,
Vickie Smith
Genesee Township
Secretary
Phone: (814)228-3366 Fax: (814)228-3831
bosgenesetwp@gmail.com
P.O. Box 1
120 Hickox Rd
Genesee, PA 16923

Potter County
2504 I.R. 49
West
Ulysses, PA
16948



Solid Waste
Authority
Phone: 814-848-
9610
Fax: 814-848-
9640

The Potter County Solid Waste Authority's 10 Year
Solid Waste Management Plan
Locations for public use

- 1. Potter County Commissioners*
Gunzburger Building
- 2. Pennsylvania Department of Health*
Coudersport office
- 3. All Potter County Municipal Offices*
30 locations
- 4. Potter County Solid Waste Authority office*
Gold, PA
- 5. Potter County Solid Waste Authority Board*
Each Director
- 6. Potter County Solid Waste Authority Advisory Committee*
Each Member